



# NAVIGATING CARIBBEAN REGULATORY CHALLENGES: OPPORTUNITIES, INNOVATIONS AND COLLABORATIONS



2026 APRIL 27 - MAY 1



OCEAN CORAL SPRING RESORT  
Falmouth, Trelawny

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HOSTED BY →



OFFICE OF UTILITIES REGULATION  
*Regulating Utilities for the Benefit of All*



# Conference Overview

The Office of Utilities Regulation (OUR) hosts the Organisation of Caribbean Utility Regulators (OOCUR) Annual Conference from April 27 - May 1, 2026 at the Ocean Coral Spring Resort, Falmouth, Trelawny.

The conference will bring together regulators, utility professionals, sector experts, policymakers, academics, and service providers from across the world for a collaborative exchange of ideas and solutions.

This year's theme is **“Navigating Caribbean Regulatory Challenges: Opportunities, Innovations and Collaborations.”**

At a time when we face unprecedented transformation—from climate resilience to digital disruption – this year's theme is apt.

Expect three and half days of rich, thought-provoking discussions on the electricity, telecommunications, water and sewerage sectors. Attendees will hear about innovations that are reshaping regulatory frameworks, and gain cross-regional insights and partnerships and get real-time responses to the pressing regulatory challenges of the region.

Expert speakers are drawn not just from Jamaica but from other countries in the region, North America and Europe.

## **Topics to be explored include:**

- “Encouraging public-private partnerships and innovative funding mechanisms”. (Panel Discussion)
- “Regulatory Innovations: Embracing Change In A Rapidly Transforming Utility Landscape” (Roundtable Discussion)
- “Regulating Distributed Energy Resources: Challenges and Opportunities in the Caribbean”
- “Shaping Water & Sanitation Regulation for the Caribbean”

# ABOUT OOCUR



The Organisation of Caribbean Utility Regulators (OOCUR) is a non-profit organization which was established on 26 July 2002 in Ocho Rios, Jamaica. The original signatories were the Eastern Caribbean Telecommunications Authority (ECTEL) (OECS), the Fair Trading Commission (FTC) of Barbados, the Public Utilities Commission of The Bahamas (succeeded by the Utility Regulation and Competition Authority – URCA), the Office of Utilities Regulation (OUR) of Jamaica, the Public Utilities Commission (PUC) of Guyana, and Regulated Industries Commission (RIC) of Trinidad & Tobago.

The objectives of OOCUR are:

- To assist in the improvement of utility regulation.
- To foster transparent and stable utility regulation through autonomous and independent regulators in member countries.
- To undertake research, training & development.
- To facilitate understanding of regulation issues and sharing of information and experience.

## OOCUR Governance

The General Assembly is the governing body of OOCUR, where each constituent member delegates has one vote. The General Assembly is comprised of representatives from the following member regulators:

- [Barbados – Fair Trading Commission](#)
- [St. Lucia – National Utilities Regulatory Commission](#)
- [Jamaica – Office of Utilities Regulation](#)
- [Anguilla – Public Utilities Commission](#)
- [Guyana – Public Utilities Commission](#)
- [Trinidad & Tobago – Regulated Industries Commission](#)
- [British Virgin Islands – Telecommunications Regulatory Commission](#)
- [St. Kitts and Nevis - National Telecommunications Regulatory Commission](#)
- [Turks & Caicos Islands – TCI Telecommunications Commission](#)
- [The Bahamas – Utilities Regulation and Competition Authority](#)
- [US Virgin Islands – Virgin Islands Public Services Commission](#)
- [Bermuda – Regulatory Authority of Bermuda](#)
- [St. Maarten – Bureau of Telecommunications and Post St. Maarten](#)
- [Suriname – Energie Autoriteit Suriname](#)
- [Turks & Caicos Islands – Energy and Utilities Department](#)
- [Curacao - Regulatory Authority of Curacao](#)

# ABOUT

**OUR** OFFICE OF UTILITIES REGULATION  
*Regulating Utilities for the Benefit of All*

## OUR Role

The role of the OUR, as an independent Regulator, is often misunderstood, particularly by the largest stakeholder group – consumers. It is a general belief that if you are not for me then you are against me! However, the Regulator has an obligation to be objective and impartial. Our mandate is to provide an avenue of appeal for consumers who have grievances with the utility entities. Contrary to general belief, the OUR is NOT a consumer advocacy group. The OUR is ISO 9001:2015 certified and has also been recognized internationally for the pioneering role it has played in the regional development of independent utility regulation and the liberalization of the telecommunications sector.

## Vision

To be a trusted, purpose-driven, forward-looking and stakeholder-focused regulator, that enables Jamaica to be a leader in utility consumer protection and satisfaction, and sustainability of regulated entities.

## Mission

OUR contributes to national development by effective regulation of utility services that enables consumer access to modern, reliable, affordable and quality utility services while ensuring that service providers have the opportunity to make a reasonable return on their investment.



# Brief on the IDB/OOCUR Energy Regulation Status Report Workshop

## Overview

As part of the Inter-American Development Bank (IDB)-funded Energy Regulation Status for the Caribbean Region project, OOCUR is hosting an exclusive workshop bringing together energy regulators from participating Caribbean nations. This strategic session is convened on the margins of OOCUR's 20th Annual Conference to facilitate regional collaboration and advance regulatory excellence in the energy sector.

This collaborative workshop aims to:

- **Assess Regional Progress:** Review findings from the Energy Regulation Status Report for the Caribbean region
- **Facilitate Regional Dialogue:** Share best practices, challenges, and innovative approaches to energy regulation across participating jurisdictions
- **Identify Support Needs:** Provide regulators with a direct opportunity to discuss with the IDB their specific support needs and requirements for strengthening regulatory capacity in the region
- **Advance Regulatory Frameworks:** Explore how regulatory approaches can better support energy sector development, sustainability, and investment attraction
- **Foster Collaboration:** Build stronger connections among Caribbean energy regulators to enhance regional coordination

This workshop is by invitation only and limited to energy regulators from the participating countries in the IDB-funded Energy Regulation Status for the Caribbean Region project.





## MESSAGE FROM THE PRIME MINISTER

**DR. THE MOST HON. ANDREW HOLNESS,  
ON, PC, MP**

It is my distinct honour to welcome you to Jamaica for the 20th Annual Conference of the Organization of Caribbean Utility Regulators (OOCUR). I extend warm greetings to all participants joining us from across the Caribbean, North America, and beyond.

This year's conference, under the theme "Navigating Caribbean Regulatory Challenges: Opportunities, Innovations & Collaborations," comes at a pivotal time for our region. Utility regulation is no longer just about price and service standards; it is about resilience, innovation, and equity. OOCUR has been a vital forum for building that shared vision since its founding here in Jamaica in 2002.

Jamaica's own Office of Utilities Regulation (OUR), the current OOCUR Chair, has been central in shaping this vision. Through its work, the OUR is advancing transparency, protecting consumers, and guiding progress across electricity, water, telecommunications, and natural gas. From expanding renewable energy and improving broadband access to addressing water resilience, Jamaica is moving forward with reforms and investments to ensure modern, reliable, and affordable services.

Still, our challenges expand beyond the shores of Jamaica to the region. Climate change, system losses, digital transformation, and affordability demand that we act together. And that is why OOCUR's mission, which is to foster collaboration, strengthen regulatory capacity, and encourage innovation, is so critical.

### **Electricity & Energy Transition**

In Jamaica we have taken steps to modernize the electricity and energy sector. For example, the Government is pursuing policies that will pave the way for new electricity models and improved terms for our citizens. We are committed to stimulating private sector investment, encouraging financing of cleaner power generation, and accelerating the shift towards renewable energy.

Jamaica is also actively implementing loss-reduction strategies and infrastructure upgrades, aiming over time, to bring system losses closer to international norms.

### **Telecommunications & Digital Inclusion**

Jamaica's telecommunications sector was among the earliest to be liberalized under robust regulatory oversight. The OUR, via the Telecommunications Act and related regulatory mandates, has guided licensing, interconnection, number portability, tariff regulation, and oversight of broadband quality. These efforts have helped Jamaica enjoy high mobile penetration, competitive service offerings, and wider access to digital services.

Furthermore, Jamaica has expanded its access to broadband and ensured digital inclusion, with investments in public Wi-Fi hotspots and support for underserved communities. A modern regulatory regime must accompany these initiatives, ensuring not only access but also service quality, equity, and fair cost allocations.

### **Water & Sewerage**

In the water sector, the National Water Commission (NWC) remains the principal service provider, but its operations are licensed and regulated via OUR's oversight by approving tariffs, setting performance standards, and ensuring accountability. We have also made notable strides in expanding access, rehabilitating aging infrastructure, and targeting underserved communities.

The Government of Jamaica remains committed to providing an enabling environment with the legal, fiscal, and institutional framework within which regulators and utility providers can deliver. We have invested in strengthening regulatory capacity, fostering institutional autonomy, and promoting transparency. We stand ready to collaborate with regulators and other countries to ensure the best outcomes, as well as the protection of vulnerable populations, while preserving system financial health.

As host of the 20th OOCUR conference, Jamaica is dedicated to taking our discussions from concept to reality. Let us seize this opportunity as a moment of renewal and recommitment. Let it be remembered as the conference where regulators did more than exchange ideas but also where we launched a new chapter of bold, collaborative action for the benefit of all Caribbean peoples.

It is my pleasure to now declare the 20th Annual OOCUR Conference officially open.

Thank you.



# Message from the Minister of Energy, Transport and Telecommunications

**Honourable Daryl Vaz**

Jamaica is honoured to once again host the 20th Annual Conference of the Organization of Caribbean Utility Regulators (OOCUR), under the theme "Navigating Caribbean Regulatory Challenges: Opportunities, Innovations and Collaborations, reaffirming our nation's commitment to fostering regional collaboration and regulatory advancement.

A lot has changed in both Jamaica and the region's utility and regulatory environment since we last welcomed the event in 2016. As the Caribbean continues to navigate a period of rapid technological change and growing consumer expectations, the 20th Annual Conference of the Organization of Caribbean Utility Regulators (OOCUR) offers a critical space for strategic reflection and innovation.

Consumer appetite for world-class utility service has grown since the 2000s, while investors are increasingly discerning in assessing the stability, transparency, and innovation readiness of the jurisdictions in which they operate. These evolving dynamics compel us as a region to build stronger regulatory institutions that balance the interests of all stakeholders - consumers, investors, and governments alike.

This 20th OOCUR Conference is therefore both timely and significant, as it provides the ideal platform for deepening dialogue on how, as a unified region, we can share experiences, advance new ideas, and chart a clear path for regulatory excellence. The discussions at the week's conference- spanning critical issues such as energy innovation and grid modernization, public-private partnerships, 5G deployment, and universal connectivity - are central to our collective mission of building resilient, future-ready utilities across the Caribbean.

In the wake of recent natural disasters that have tested Jamaica's and the wider Caribbean's infrastructure and communities, meetings like these remind us that through shared insights, innovation, and unity of purpose can overcome adversity and emerge stronger. Jamaica continues to lead in advancing telecommunications reform and digital transformation. Through robust policy direction, strategic partnerships, and legislative modernization, we are working to create a regulatory environment that supports competition, innovation, and the expansion of affordable, high-quality connectivity for all citizens.

Additionally, this year, Jamaica hosted the Caribbean Telecommunications Union (CTU) ICT Week, which underscored the power of cooperation in strengthening our regional connectivity and resilience.

On behalf of the Government of Jamaica, I commend the Organization of Caribbean Utility Regulators (OOCUR) and the Office of Utilities Regulation (OUR) for their enduring leadership and commitment to collaboration and capacity building in the region.

I welcome all participants to the 20th Annual Conference of the OOCUR, as we gather once again on Jamaican soil to renew our shared commitment to regional collaboration and progress.





## **Message from the Minister of Water, Environment & Climate Change**

**Honourable Matthew Samuda**

The Government of Jamaica is pleased to host and participate in the 20th Annual Conference of the Organization of Caribbean Utility Regulators (OOCUR), being held under the theme Navigating Caribbean Utilities Regulatory Challenges: Opportunities, Innovations and Collaborations.

This year's conference highlights the essential role of utilities and effective regulation in supporting national and regional development. As small island developing states, our economies and communities rely heavily on efficient, resilient, and well-regulated utility systems to drive sustainable growth. This conference provides an important platform for dialogue and collaboration on how we, as a region, can innovate and adapt to emerging challenges, whether stemming from climate change, growing infrastructure needs, or the quick pace of new technologies.

Jamaica continues to advance a progressive water sector agenda guided by the National Water Sector Policy and Implementation Plan (NWSP), 2019, which aims to achieve universal access to potable water and adequate sanitation by 2030. Among our key initiatives is the Western Parishes Water Supply Resilience and Infrastructure Programme, a J\$68 billion national development project designed to strengthen water security and support economic growth across the island's northwestern corridor, from Savanna-la-Mar to Ocho Rios. Additionally, we are pursuing programmes such as a national Non-Revenue Water Reduction Programme, and the development of a Social Water Policy to reflect our commitment to efficiency, equity, and sustainability.

The Government also continues to champion strategic partnerships and investments in renewable energy, wastewater management, and infrastructure modernisation, ensuring that our utilities remain adaptable and future-ready.

As we engage in the important discussions throughout the OOCUR conference, Jamaica reaffirms its commitment to collaboration, innovation, and sound regulation. Together, we can build resilient utility systems that empower our people, strengthen our economies, and secure a sustainable future for the Caribbean.



## Chairman of OOCUR Welcome Message

**Ansord E. Hewitt**

It is with immense pride and gratitude that I welcome you to the 20th Annual Conference of the Organisation of Caribbean Utility Regulators (OOCUR). This milestone is not only a celebration of our longevity but a powerful reflection of our shared commitment to regulatory excellence, regional cooperation, and sustainable development.

This year's theme— "Navigating Caribbean Regulatory Challenges: Opportunities, Innovations and Collaborations"—speaks directly to the dynamic landscape in which we operate. As regulators, we are called to be agile, informed, and visionary. The challenges we face—whether in energy transition, digital transformation, or climate resilience—are complex, but they also present unprecedented opportunities for innovation and partnership.

Over the past two decades, OOCUR has grown into a respected platform for dialogue, capacity building, and policy advancement. We have fostered meaningful collaborations across borders, strengthened institutional frameworks, and championed consumer protection and utility accountability. This year's conference continues that legacy, with timely discussions on grid modernization, nuclear energy feasibility, microgrid deployment, and utility perspectives on regulation—all critical to shaping the future of our region.

I extend sincere thanks to our member organizations, speakers, sponsors, and participants for your unwavering support and engagement. Your contributions have made OOCUR a beacon of regulatory leadership in the Caribbean.

As we look ahead, let us reaffirm our commitment to innovation, inclusivity, and integrity. Together, we will continue to build resilient systems that serve our people and empower our nations.

Happy 20th anniversary and best wishes for a successful and impactful conference.



## **Executive Director - OOCUR Welcome Message**

**Marsha Atherley-Ikechi, Ph.D.**

Dear Colleagues, Partners, and Friends,

Welcome to a truly historic milestone—OOCUR's 20th Annual Conference. Two decades of regulatory excellence have brought us together under this year's theme: "Navigating Caribbean Regulatory Challenges: Opportunities, Innovations and Collaborations."

Over the next four days, we will explore critical topics shaping our regulatory future: incentivizing private sector investment in sustainable water technologies, modernizing frameworks for emerging technologies like 5G and IoT, and examining regional regulatory integration under CARICOM's directive.

This unique conference brings together regulators from water and wastewater, electricity, and telecommunications sectors, creating unprecedented opportunities for cross-sector learning and collaboration. Our inaugural Service Providers Panel will facilitate frank, constructive dialogue essential for effective regulation that serves the public interest.

We are proud to introduce our first ever Awards Programme, celebrating regulatory excellence and innovation across the Caribbean, alongside our specialized Power Purchase Agreement Workshop in partnership with the Energy for Growth HUB and our Energy Regulation Status Report Workshop sponsored by the IDB.

The Caribbean faces unique challenges that require uniquely Caribbean solutions. This gathering is where those solutions are born, partnerships are forged, and the future of our regulatory landscape is shaped. This is not a conference for passive observation, we convene not for contemplation alone, but for action. Your resolute participation is anticipated as we collectively architect a sustainable tomorrow worthy of the Caribbean people we serve.

Thank you for being part of this transformative journey. Together, we will navigate our challenges, seize our opportunities, and build collaborative frameworks that will serve our communities for decades to come.

Welcome to your moment of impact.

# Agenda Day 1

Monday, April 27, 2026

Time	Activity	Location
Midday - 2 pm	Meeting of OOCUR ExCo	<i>Mediterranean Meeting Room</i> Ocean Coral Spring Resort
3:00 pm - 6 pm	Arrival of Conference Participants.	Sangster International Airport, Montego Bay  To Ocean Coral Spring Resort & Ocean Eden Bay Falmouth, Trelawny
4:00 pm - 6:00pm	Registration	<i>Convention Centre Foyer</i> The Conference Secretariat
7:00 pm - 8:00 pm	Welcome Reception	<i>Venue: The Courtyard</i> <b>Ocean Coral Spring Resort</b>  <b>Breezy (Casual)</b>



# Day 2

Tuesday, April 28, 2026

8:00 am – 5:00 pm	<ul style="list-style-type: none"><li>• Registration at the Conference Secretariat – <i>The Mediterranean Meeting Room</i></li><li>• Please register for the Networking Roundtable Talks, which will be in the evenings.</li><li>• The Convention Centre is the venue for all sessions</li></ul>	Business Wear
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9:00 am - 10:15 am	<b>Official Opening Ceremony</b> Moderator: <b>Dr. Cedric Wilson</b> Deputy Director-General, OUR	
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	<ul style="list-style-type: none"><li>• National Anthem: Daniel Passley and Courteney Lewis, OUR Staff Members</li><li>• Prayers: Bishop Conrad Pitkin, Custos of St. James</li><li>• Welcome Remarks: Ansord E. Hewitt, Chairman, OOCUR</li><li>• Performance: Wayne McGregor, Senior Legal Officer, OUR</li><li>• Featured Address: Prime Minister, Dr. the Most Hon. Andrew Holness, ON., PC., MP.</li><li>• Closing Remarks: Prof. Alvin Wint, Former Chairman of the OUR</li></ul> <p>Venue: <i>The Convention Centre</i></p>
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10:20 - 10:35 am	<b>COFFEE BREAK NETWORKING SESSION - Sponsored by Somos, Inc</b>	
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## SESSION 1

10:50 am - 12:00 pm	Flash Presentation: "The management of subsea infrastructure" - Dennis Waters, Senior Director Subsea Cable Engineering, Liberty Networks		
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10:50 am - 12:00 pm	Keynote Address: Steve Dixon Chief Technical Director of Energy Ministry of Science, Energy, Telecommunications and Transport		
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10:50 am - 12:00 pm	UTILITY SERVICE PROVIDERS ROUND TABLE "Utility Perspectives on Regulation: Challenges, Opportunities, And Learnings" Moderator: David Morton Chair of the International Confederation of Energy Regulators		
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10:50 am - 12:00 pm	Speaker 1:	Speaker 2:	Speaker 3:	Speaker 4:
	Christopher Mapp Chief Executive Officer (Acting)	Stephen Murad CEO	Stephen Price Vice President and General Manager	Hugh Grant, President
	<i>Barbados Water Authority</i>	<i>Digicel Jamaica</i>	<i>FLOW Jamaica</i>	<i>Jamaica Public Service Co. Ltd.</i>

12:00 - 1:00 pm	ENERGY PANEL DISCUSSION "Energy Innovation and Grid Modernization" Moderator: Cheryl Lewis, Deputy Director-General, OUR		
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12:00 - 1:00 pm	Speaker 1:	Speaker 2:	Speaker 3:	Speaker 4:
	Cliff Riley Director General Hazardous Substances Regulatory Authority	Stanley Smellie Regulatory Policy Specialist OUR	Dr. Oswald Smiley Manager – Engineering & Construction Projects JPS	Odian Moore Regulatory Economic Specialist OUR
	<i>Exploring the Feasibility of Nuclear Power in Jamaica: Legislative Realities, Regulatory Capacity, and the Path Toward Small Modular Reactors</i>	<i>Balancing Access and Stability: Jamaica's Evolving Power Wheeling Framework</i>	<i>The Role of Microgrids in Enhancing Energy Access and Reliability: A Caribbean Perspective</i>	<i>Adjusting Medium-Term Electricity Demand Forecast in Response to External Shocks: A Methodological Framework</i>

# Day 2

Tuesday, April 28, 2026

1:00 - 2:00 pm

LUNCH - MARTHA'S MARKET

## SESSION 2

SECURING INVESTMENTS IN WATER INFRASTRUCTURE: PANEL DISCUSSION  
*"Encouraging private-public partnerships and innovative funding mechanisms."*  
Moderator: Kenva Williams, Director General, TCI Telecommunications Commission

2:00 - 3:00 pm

Speaker 1:

**Ted Kury**  
Director of Energy Studies  
Public Utility Research Centre

*Opportunities and Challenges  
for Public-Private  
Partnerships in the Caribbean*

Speaker 2:

**Lewis A. Lakeman**  
Assistant Vice President -  
Public-Private Partnership &  
Project Financing Water  
Infrastructure National Water  
Commission

*Lessons from Regional Case  
Studies  
"National Water Commission's  
PPP Journey & Lessons  
Learnt"*

Speaker 3:

**Robert Taylor,**  
Chairman  
Can-Cara Development Ltd.

*Public-private partnership  
and innovative funding  
mechanisms*

3:00 - 3:15 pm

Strengthening our regional connections – TRC British, Virgin Islands and Spectrum Management Authority of Jamaica collaboration  
Spectrum Management Authority and Telecommunications Regulatory Commission, BVI  
**Joint Presentation by Dr. Maria Myers Hamilton, JP – Managing Director Spectrum Management Authority and Guy Malone, CEO, Telecommunications Regulatory Commission, BVI**

### Sponsored Speakers Sessions

3:00 - 3:15 pm

**Ja. Collections & Recovery  
Services Ltd.**

*Powering Resilience and  
Productivity: Lessons for  
Business and Utility Recovery  
From Recent Disasters.*  
**Jamaica Productivity Centre  
Steven Smith**

**Isratech**

**CONCURRENT  
SESSION:  
3:00 – 4:30 p.m.**

**Energy for Growth HUB: PPA Transparency and Guidance – Invitation-Only Session**  
Moderator: **Dr. Marsha Atherley-Ikechi**  
Venue: **Indian Meeting Room (Salon Four)**

3:30 - 3:45 pm

Presentation of Findings – OUR ICT  
*Assessing the State of Readiness for the deployment of 5G Technology in Jamaica*  
Evona Channer, Deputy Director-General, OUR, Jamaica

# Day 2

Tuesday, April 28, 2026

<p>4:05 - 5:00 pm</p>	<p>TELECOMMUNICATIONS PANEL DISCUSSION  <i>"The Path to Universal Connectivity: Regulation and Innovation in Telecoms"</i>            Moderator: Evona Channer, Deputy Director General, OUR Jamaica</p>			
<p>4:30 - 5:30 p.m.</p>	<p>Networking Roundtables:  <i>Indian Meeting Room (Salon 4)</i></p>		<p>Limited Seating: Pre-register in the Secretariat by noon.</p>	
	<p>Energy Networking Roundtable – Hosted by David Morton            Chair of the International Confederation of Energy Regulators</p>		<p><i>Energy Innovation &amp; Global Developments</i></p>	
	<p>Public-Private Partnership Networking Roundtable – Hosted by Ted Kury Director of Energy Studies Public Utility Research Centre</p>		<p><i>Opportunities and Challenges for Public-Private Partnerships in the Caribbean</i></p>	
	<p>Electricity Forecast Roundtable – Hosted by Odian Moore, Regulatory Economic Specialist (OUR)</p>		<p><i>Framework for Electricity Demand Forecast.</i></p>	
<p>Speaker 1:</p> <p><b>Trishann Russell</b>            Manager, Legal Affairs            Cable &amp; Wireless            Jamaica Limited</p> <p><i>Public Perception vs. Public Benefit: Managing Tower Safety Concerns in the Caribbean's Universal Access Agenda.</i></p>	<p>Speaker 2:</p> <p><b>Kane Dalkan</b>            USF Project Manager            Telecommunications            Authority of Trinidad            and Tobago</p> <p><i>The Universal Service Fund: a viable path to universal and meaningful connectivity</i></p>	<p>Speaker 3:</p> <p><b>Mavis Johnson-Collie</b>            Data Governance and            Information            Management Advisor              URCA            The Bahamas</p> <p><i>From Data Silos to Smart Regulation: Data Governance as a Tool for Digital Inclusion and Universal Connectivity</i></p>	<p>Speaker 4:</p> <p><b>Apollo Knights</b>            National Director            Telecommunications            Regulatory            Commission            Saint Vincent and the            Grenadines</p> <p><i>Universal Connectivity in Action: A Case Study of St Vincent and the Grenadines' Innovative Approach</i></p>	

# Day 3

Wednesday, April 29, 2026

8:00 am – 5 pm	Registration at the Conference Secretariat – <i>Mediterranean Meeting Room</i>	Business Wear		
8:30 - 9:30 am	<p><b>Moderator:</b> <b>Dr. Damien King</b> <i>Member of the Office, OUR</i></p> <p><b>Opening Address:</b> <b>Hon. Matthew Samuda</b> <i>Minister of Water, Environment, and Climate Change, Jamaica</i></p> <p><b>Keynote Address:</b> <b>David Morton</b> <i>Chair of the International Confederation of Energy Regulators</i></p>			
SESSION 3				
9:30 am - 10:15 am	REGULATORY ROUND TABLE “Regulatory Innovations: Embracing Change In A Rapidly Transforming Utility Landscape” Moderator: Glenn Khan, Former Executive Director of OOCUR			
Speaker 1:  Kathyann Belle Director of Utility Regulation  <i>Fair Trading Commission Barbados</i>	Speaker 2:  Kenva Williams Director General  <i>Telecommunications Commission Turks &amp; Caicos Islands</i>	Speaker 3:  Anand Kalpoe Chairman  <i>Energy Authority of Suriname (EAS)</i>	Speaker 4:  Edwin Bogert Chief Legal Officer  <i>Regulatory Authority of Curaçao</i>	Speaker 5:  Ansord E. Hewitt, Director General  <i>Office of Utilities Regulation Jamaica</i>
10:15 am - 10:35 am	COFFEE BREAK NETWORKING SESSION - Sponsored by Somos, Inc			
11:00am - 12:00 pm	PANEL DISCUSSION: “Cyber Security and Data Privacy” Moderator: Lieutenant Colonel (Retired) Godphey O Sterling Director, Jamaica Cybersecurity and Infrastructure Security Division			
	Speaker 1:  Robert (Bob) Grant Director, Product Management iConnectiv  <i>Bridging the Gap: Data, Trust, and Policy Innovation in Advancing Universal Connectivity in the Caribbean</i>	Speaker 2:  Marlon Cooper Chief Executive Officer Symptai Consulting Limited, Jamaica  <i>Strengthening Resilience in the Caribbean Telecoms Network</i>	Speaker 3:  Eliud Ramocan Head, Cyber Resilience & Threat Intelligence Bank of Jamaica  <i>Cyber Risk – Are you prepared?</i>	Speaker 4:  Naomi Watkins Legal Officer (Actg.) OUR, Jamaica  <i>Cybersecurity And Data Privacy Laws – Ensuring Regulatory Frameworks Keep Pace</i>

# Day 3

Wednesday, April 29, 2026

<p>12:00 pm - 1:00 pm</p>	<p>PANEL DISCUSSION - ENERGY            "Regulating Distributed Energy Resources: Challenges and Opportunities in the Caribbean"            Moderator: Courtney Francis, Manager, Engineering and Technical Analysis</p>			
<p>Speaker 1:</p> <p><b>Ricardo (Rick) Case</b>            Senior Vice President,            Shared Services, (JPS)</p> <p><i>Regulating Distributed Energy Resources: Navigating Challenges and Unlocking Opportunities in the Caribbean – A Jamaican Perspective</i></p>	<p>Speaker 2:</p> <p><b>L. Nigel Burgess</b>            Director of Utility Regulation            Regulatory Authority of Bermuda</p> <p><i>Unplugged: Challenges And Opportunities of Distributed Energy Resources in the Caribbean</i></p>	<p>Speaker 3:</p> <p><b>Pablo Gonzalex Pinillos</b>            Senior Principal (Energy)            Frontier Economics</p> <p><i>Distributed Energy Resources - Lessons from Europe for the Caribbean</i></p>	<p>Speaker 3:</p> <p><b>Sorayadebie Jhagroe,</b>            Regulatory Specialist,            Economic Regulation and Supervision            Energy Authority of Suriname</p> <p><i>Designing Renewable Energy Tariffs for Caribbean Grid Resilience: Insights from Suriname's Evolving Regulatory Framework</i></p>	
<p>1:00 pm - 2:00 pm</p>	<p><b>LUNCH – Martha's Market</b></p>			
<p><b>CONCURRENT SESSION</b>            2:00 pm - 4:00pm</p>	<p>IDB/OOCUR Dialogue on the Status of Energy Regulation in the Caribbean. (Invitation Only Session)            Moderator: Dr. Marsha Atherley-Ikechi            Executive Director, (OOCUR)            Kurt Strunk (Vice President in Energy Practice, Charles River Associates)            Venue: Indian Meeting Room (Salon Four)</p>			
<p><b>SESSION 4</b></p>				
<p>2:00 pm - 3:00 pm</p>	<p>PANEL DISCUSSION - WATER            Transforming Water Management: Regulatory, Economic, and Cultural Strategies for Sustainable Water Security            Moderator: Glenn Khan</p>			
<p>Speaker 1:</p> <p><b>Sashana Miller</b>            Senior Regulatory Analyst, OUR</p> <p><i>Regulating Distributed Energy Resources: Navigating Challenges and Unlocking Opportunities in the Caribbean – A Jamaican Perspective</i></p>	<p>Speaker 2:</p> <p><b>Adam Chamberlain</b>            Partner, Gowling WLG, leader of their Climate Change and Environmental Law Group</p>	<p>Speaker 3:</p> <p><b>Carlton Thomas</b>            Competition Analyst            Fair Trading Commission, Jamaica</p> <p><i>Climate Change and the Economic Impact of Wastewater Reuse</i></p>	<p>Speaker 3:</p> <p><b>Dr. Richard Meggo</b>            Manager            Rose Hall Developments Limited, Jamaica</p> <p><i>The Case for Strengthening Government Regulation of Wastewater Influent for Sustainable Municipal Treatment Systems</i></p>	

# Day 3

Wednesday, April 29, 2025

3:00 pm - 4:00 pm	PANEL DISCUSSION: "AI & Digital Technology" Moderator: Mavis Johnson-Collie Data Governance and Information Management Advisor   Utilities Regulation & Competition Authority			
	<p>Speaker 1:</p> <p><b>Araceli Castaneda</b> Director of Leadership Studies/ Business Development Public Utility Research Center (PURC) USA</p> <p><i>Beyond Algorithms: How AI is Transforming Utility Regulation.</i></p>	<p>Speaker 2:</p> <p><b>Akua Fortuné</b> Policy and Research Analyst Telecommunications Authority of Trinidad and Tobago</p> <p><i>Artificial Intelligence (AI): Challenges and Opportunities for Caribbean States</i></p>	<p>Speaker 3:</p> <p><b>Najuequa Barnes</b> Managing Director/ Chief Privacy Officer United Consulting International Limited</p> <p><i>Beyond the Signal: Reimagining AI, Privacy, and Regulatory Integrity in the Caribbean's Telecommunications Future</i></p>	<p>Speaker 4:</p> <p><b>Professor Sean Thorpe, PhD</b> Dean of the Faculty of Engineering and Computing University of Technology, Jamaica</p>
4:00 pm - 5:00 pm	Featured Speaker <i>Kurt Strunk (Vice President in Energy Practice, Charles River Associates)</i>			
	PANEL DISCUSSION: RENEWABLE ENERGY INTEGRATION Moderator: Cheryl Lewis, Deputy Director-General, OUR			
4:00 pm - 5:00 pm	<p>Speaker 1:</p> <p><b>Juan Accord</b> Legal Specialist Energy Authority Suriname</p> <p><i>Regulatory Pathways for Achieving a 100% Renewable Energy Future: Unlocking Suriname's Renewable Energy Potential: A Legal Perspective.</i></p>	<p>Speaker 2:</p> <p><b>Richard Sedano</b> Former CEO US Program, Regulatory Assistance Project (RAP)</p> <p><i>Advancing Barbados' Clean Energy Transition Through Regulatory Reform</i></p>		
	Networking Roundtables: <i>Indian Meeting Room (Salon 4)</i>		Limited Seating: Pre-register in the Secretariat by noon.	
AI & Digital Technology" Roundtable Hosted by Professor Sean Thorpe, PhD, Dean of the Faculty of Engineering and Computing University of Technology, Jamaica				
Regulatory Challenges and Innovations – Hosted by Ansord E. Hewitt, Director General, OUR				
Regulatory, Economic, and Cultural Strategies for Sustainable Water Security– Hosted by Adam Chamberlain				

# Day 4

Thursday, April 30, 2026

8:00 am – 5:00 pm	Registration at the Conference Secretariat	OOCUR Polos /Tees and jeans		
8:30 am - 9:30 am	<p style="text-align: center;"><b>Closing Sessions</b></p> <p style="text-align: center;">Moderator: Donn Foggo, Director of Communications and Stakeholder Engagement - Regulatory Authority, Bermuda</p> <p style="text-align: center;">Conference Review Dr. Marsha Atherley-Ikechi Executive Director, OOCUR</p> <p style="text-align: center;"><b>SPEAKERS:</b></p> <p style="text-align: center;">Marlene Lamonth Programme Manager Delegation of the European Union (EU) to Jamaica, Belize and The Bahamas <i>EU's Utility Sector Work in the region</i></p> <p style="text-align: center;">❖</p> <p style="text-align: center;">Marc Jones, Senior Legal Counsel CARICOM Competition Commission <i>The proposed dual role of the CCC as the regional competition authority and utility regulator</i></p> <p style="text-align: center;">❖</p> <p style="text-align: center;">Closing Remarks Ansord E. Hewitt, Chairman, OOCUR</p>			
<b>SESSION 5</b>				
9:30 am - 10:15 am	<p style="text-align: center;"><b>PANEL DISCUSSION: TELECOMMUNICATIONS</b> <i>Restoring trust in the telecoms network</i></p> <p style="text-align: center;">Moderator: Kevin Rupy, Board Member of the Communications Fraud Control Association</p>			
	<p>Speaker 1:</p> <p><b>Jim Tyrrell</b> VP of Product Management Transaction Network Services</p> <p><i>Reclaiming Trust in Caribbean Communications: Regional Strategies to Mitigate Robocalls and Messaging Fraud</i></p>	<p>Speaker 2:</p> <p><b>Chris Wendt</b> Vice President of Systems Engineering at Somos, Inc.</p> <p><i>STIR/SHAKEN standards that underpin caller identity authentication.</i></p>	<p>Speaker 3:</p> <p><b>Charles Douglas</b> Snr. Manager Government &amp; Regulatory Affairs, Liberty Caribbean</p>	<p>Speaker 4:</p> <p><b>Alrick Livingston &amp; Kalifa Clarke</b> Fair Trading Competition Jamaica</p> <p><i>Restoring trust in the telecoms network</i></p>
10:15 am - 10:30 am	<b>COFFEE BREAK NETWORKING SESSION</b>			
9:30 am - 10:15 am	<p style="text-align: center;"><b>MULTI-SECTOR PRESENTATIONS</b></p> <p style="text-align: center;">Moderator: Glenn Khann, Former Executive Director of OOCUR</p>			
	<p>Speaker 1:</p> <p><b>Antonio B. Fletcher</b> Economist Telecommunications Authority of Trinidad and Tobago</p> <p><i>Competition and innovation as key elements in addressing the network sustainability and service affordability gaps.</i></p>	<p>Speaker 2:</p> <p><b>Carolina Limbatto</b> Head of Americas Cullen International</p>	<p>Speaker 2:</p> <p><b>Shan M. Greer</b> Registrar &amp; CEO BVI International Arbitration Centre</p> <p><i>Strengthening Regulatory Confidence Through Arbitration: Dispute Resolution Mechanisms in Caribbean Utility Sectors</i></p>	<p>Speaker 3:</p> <p><b>Shanique Nunes</b> HR Manager OUR</p> <p><i>Harnessing Emotional Intelligence and Artificial Intelligence for workforce transformation in public utilities commissions/agencies: Aligning People, Technology, and Policy for Resilience.</i></p>

# Day 4

## Thursday, April 30, 2026

<p><b>CONCURRENT SESSION</b> 11:30 am - 12:30 pm</p>	<p>Closed Session on Telecommunications Fraud Moderator: OUR Venue: Indian Meeting Room</p>		
<p>11:30 am - 12:30 pm</p>	<p><i>PANEL DISCUSSION: Shaping Water &amp; Sanitation Regulation for Caribbean Territories</i> Moderator: Sashana Miller Senior Regulatory Analyst</p>		
	<p>Speaker 1</p> <p>Adam Chamberlain Partner, Gowling WLG, leader of their Climate Change and Environmental Law Group</p>	<p>Speaker 2</p> <p>Rita Amaral Lisbon International Centre for Water (Lis-Water)</p> <p><i>Water governance, public policies, and regulatory frameworks</i></p>	<p>Speaker 1</p> <p>Sandra Sotire Executive Director Public Service Commission (United States Virgin Islands)</p>
<p>12:30 pm - 2:00 pm</p>	<p><b>LUNCH - ORCHIDS BUFFET</b></p>		
	<p>GENERAL ASSEMBLY AND ELECTIONS St. James Meeting Room (Members Only)</p>		
<p>2:00 am - 6:30 pm</p>	<p>FIELD TRIPS Options: (1) Hampden Rum Tour (2) Rafting on the Martha Brae</p>		
<p>7:30 pm - 10:00 pm</p>	<p><b>GALA DINNER &amp; OOCUR AWARDS PRESENTATION</b></p> <p>Master of Ceremonies: Donn Foggo, Director of Communications and Stakeholder Engagement · Regulatory Authority, Bermuda &amp; Elizabeth Bennett-Marsh, Public Affairs Specialist, OUR, Jamaica</p> <p>Guest Speaker: Kevin Ramnarine, Former Energy Minister, Trinidad and Tobago</p> <p>Vote of Thanks Guy Malone, CEO, Telecommunications Regulatory Commission, BVI</p>		<p><b>Dress: Semi-formal</b></p> <p><i>The Convention Centre</i></p>

# Day 4

Friday, May 1, 2026

WESTERN TOUR  
DEPARTURE AT 6 am

If 20 interested participants sign up, we would like to plan a tour of the western parishes for May 1. While the storm brought significant challenges, it also sparked a wave of creativity, resilience, and community-driven innovation that deserves to be seen, celebrated, and shared. This visit is designed to be an inspiring and uplifting experience—an opportunity to witness firsthand how communities have transformed adversity into progress. You will have the chance to explore:

- Innovative rebuilding approaches, including climate-smart construction and resilient infrastructure.
- Community-led recovery projects that showcase ingenuity, partnership, and the power of collective action.
- Emerging agricultural, technological, and environmental solutions that reflect a bold new vision for sustainable development.

7:00 am - 9:00 am

Breakfast and final photo opportunities

11 am

Check-out of the Host Hotel

See you next year in the US Virgin Islands!



# ABOUT

# THE SPEAKERS



## **Dave Morton**

*Keynote Speaker - Chair – International Confederation of Energy Regulators (ICER)*

A Professional Engineer with over 45 years of experience. David combines a strong business, engineering and accounting background, experience in utility regulation and thorough knowledge of energy policy with an in-depth understanding of how a utility commission operates and the issues and challenges it faces. David was a Commissioner with the BCUC for almost 13 years, first appointed in December, 2010, and appointed Chair and CEO in 2015.

David remains actively engaged in national and international energy and regulatory associations. He is the current Chair of the International Confederation of Energy Regulators (ICER) and a member of the Board of Directors of the Western Electricity Coordinating Council (WECC). He is also an Executive in Residence, and member of the Advisory Board, of Positive Energy, a University of Ottawa research program that aims to strengthen public confidence in energy policy, regulation, and decision-making. He is also an advisor to the Public Utilities Board of the Province of Manitoba. He also heads up the Canadian Energy Reliability Council, an educational organization that highlights reliability issues in Canada's energy system.

David has regularly participated in speaking engagements and international training opportunities to regulators around the world, includes engagements with regulators and governments in Botswana, Macedonia, Zambia, Namibia, Moldova, Sri Lanka, Argentina, Papua New Guinea, Brazil, Kazakhstan, South Africa, Bosnia and Bangladesh.

David is the former Chair of the Canadian Association of Members of Public Utility Tribunals (CAMPUT), an ICER member. He was the recipient of CAMPUT's 2023 award for Excellence and Innovation.



**Ansord E. Hewitt**  
*Director-General, OUR*

Mr. Ansord E. Hewitt is the Director-General of the OUR, a position he has held since 2017 January 1. He is a Regulatory Specialist, Economist, and Attorney-at-Law and has over thirty (30) years of experience at various levels in quasi-judicial organisations. His educational background and professional experience cover law, management, and economics with extensive specialised training in, among other areas, regulation, policy formulation, competition analysis, strategic planning, leadership, international negotiation, and corporate planning.

Mr. Hewitt joined the OUR in 2000 February and prior to that, worked at the Fair Trading Commission and the Jamaica Bauxite Institute. He represents the OUR as the current Chairman of the Organisation of Caribbean Utility Regulators (OOCUR) and a member of the Public Utility Research Center's (PURCs) Leadership Advisory Council.

**Marsha Atherley-Ikechi, Ph. D.**

*Executive Director, Organisation of Caribbean Utility Regulators (OOCUR)*

Atherley-Ikechi brings over 2 decades of expertise in utility regulation and sustainable development across Caribbean small island states. As OOCUR's Executive Director, she leads regional efforts to strengthen regulatory frameworks and advance clean energy transitions while ensuring reliable access to electricity, water, and telecommunications services.

Her career has focused on integrating consumer protection and fair competition concerns in the modernization of utility systems through technically sound analysis, strategic policy development and stakeholder engagement. Atherley-Ikechi has successfully led teams in securing critical infrastructure investments and translating innovative solutions into practical outcomes for Caribbean communities.

She holds a Ph.D. in chemical engineering and a M.Sc. in renewable energy management and is recognized for her hands-on approach to empowering regional regulators and building resilient, efficient, and sustainable utility services.

She is also the founder and managing director of Elequa Advisory, a boutique energy and water regulation consulting firm. Elequa operates at the intersection of utility regulation, policy, governance, and infrastructure finance; where technical rigour meets equity-centred thinking to deliver reform advisory that generalists simply cannot.





**Juan Accord**  
*Legal Specialist, Energy Authority Suriname (EAS)*

Juan Accord is a Legal Specialist at the Energy Authority Suriname (EAS). In this capacity, he leads the implementation of the new legal framework governing Suriname's electricity sector under the Electricity Act 2016. His work is central to advancing key sector reforms, including the introduction of a National Electricity Sector Plan, the liberalization of power generation with a focus on renewable energy, the unbundling of the national utility, the promotion of distributed electricity generation, and the development of a comprehensive licensing and inspection regime for producers and installers.

In his current role, he is responsible for drafting energy legislation and regulatory instruments that support Suriname's transition toward a sustainable and resilient energy system. Prior to joining the EAS, he served as a Senior Legal Advisor at the Utility Company of Suriname.

He holds a Master's degree in Law from the Anton de Kom University of Suriname and is currently pursuing a Master's degree in Business Law at the FHR School of Governance, Law & Humanities (Suriname), in collaboration with Maastricht University (Netherlands).

**Rita Amaral**

*Executive Director Lisbon International Centre for Water (Lis-Water)*

Ph.D in Civil Engineering and post-graduation in management. Executive Director at the Lisbon International Center for Water (LIS-Water), an international center dedicated to the governance of water supply and sanitation services. +15 years of experience in the water and sanitation sector as consultant and researcher. Expert in the design of public policies, regulation, strategic investment planning and asset management. Over the past 7 years, it has been supporting governments and regulators in more than 40 countries around the world in implementing institutional reforms and improving regulatory frameworks. She has integrated the technical team that has supported the Government of Portugal defining the national strategy for the water and sanitation sector for 2030.





## **Najuequa Barnes**

*Chief Privacy Officer and Managing Director – United Consulting International Limited*

Najuequa Barnes is a leading voice in data privacy and AI governance in the Caribbean, serving as Chief Privacy Officer and Managing Director of United Consulting International Limited. She brings a rare combination of legal, technical, and strategic expertise, with credentials including BSc., LL.B., MSc., CIPM, ISO/IEC 27001 Lead Auditor, and certifications in AI Security and Governance and Data Security Posture Management (DSPM).

Her work spans the design of enterprise-wide data privacy frameworks, regulatory compliance strategies, and AI governance models, supporting both public and private sector institutions. She is currently pursuing a Doctor of Business Administration (DBA) in Emerging Technologies, specialising in Generative AI, positioning her at the forefront of global conversations on responsible AI.

Najuequa has also completed a Certificate in AI Policy, with Distinction from the Centre for AI and Digital Policy (CAIDP), AI Policy Clinic, contributing to its internationally recognised and referenced AI Policy Index, which evaluates countries' alignment with global AI governance standards. She has spoken on global platforms, including the Privacy Symposium in Venice, Italy, as well as served as a Privacy Chair Member for the scientific track. She continues to influence regional and international discourse on privacy, innovation, and trust.

Beyond her consulting work, she has lectured in law at the tertiary level, contributed to curriculum development, and provided consultative insights to international organisations such as the World Bank, UNDP, and IDB on key international development issues.

A Chevening Scholar and Governor-General's Award for Excellence in academics and community service recipient, she is also the founder of the Mindfulness Jamaica Initiative.

## **Edwin Bogert**

*Chief Legal Officer, Regulatory Authority of Curaçao (RAC)*

Edwin Bogert, born in the Netherlands, has spent over 19 years in Curaçao. After obtaining a degree in management, economics, and law in 1999, he began his career at ENECO KabelTV & Telecom. Shortly thereafter he joined the broadband startup BaByXL, later acquired by ISP Tiscali, and participated in regulatory battles against incumbent KPN. This role established his focus on infrastructure regulation.

In 2007 he joined the renowned ICT law firm Bird&Bird, supporting alternative telecom operators on various regulatory matters and shortly thereafter also earned his LLM at Erasmus University.

The year 2009 marked a new chapter by moving from the Netherlands to Curaçao in order to start in a regulatory role at telecom operator United Telecommunication Services. Since 2012, he has been part of the Regulatory Authority of Curaçao (RAC) where he currently serves as Chief Legal Officer, overseeing regulatory tasks in telecom, energy, and aviation. His work is focused on enhancing the socio-economic foundation and wellbeing of Curaçao's people.





## **L. Nigel Burgess**

*Director of Energy - Regulatory Authority of Bermuda*

Nigel Burgess is the Director of Energy at the Regulatory Authority of Bermuda ("the RA"), with responsibility for managing the Regulation Department which includes the financial, economic and technical regulation for the electricity and fuels sectors. Nigel is also responsible for ensuring effective regulation is developed and executed to fulfil the RA's legislative mandate, as outlined in the Regulatory Authority Act 2011, Electricity Act 2016, and Fuels Act 2022, the RA's Work Plan and the RA's Strategic Plan.

Nigel has been instrumental in shaping the regulatory framework for Bermuda's electricity sector and has helped to pioneer the Bermuda's roadmap to a cleaner energy future as the RA's technical lead for the island's first Integrated Resource Plan ("IRP") released in 2019. Currently, he is spearheading the development of a new IRP and the regulatory framework for Bermuda's fuels sector.

He has also led a wide range of strategic initiatives, including retail tariff reviews for 2020-26, the preparation of Bulk Generation Procurement Rules, feasibility studies for both offshore wind and solar PV developments and the launching of the region's first offshore wind development and offshore floating solar PV solicitation.

## **Ricardo Case**

*Senior Vice President- Shared Services, Jamaica Public Service Company Ltd. (JPS)*

Ricardo is a champion of high-performance teams and values-driven leadership, emphasizing the importance of developing others and driving results.

He has over 30 years of proven leadership, technical expertise, and a passion for innovation. Throughout his career, he has successfully led major initiatives in engineering, system operations, emergency restoration, and enterprise transformation.

As Director – Engineering Services, Ricardo spearheaded JPS "Grid of the Future" strategy, driving advancements in digital grid technology, renewable integration initiative, and GIS modernization.

He holds a Bachelors of Engineering Degree in Electrical Power Systems from University Of Technology, Jamaica and a Masters in Management Information Systems from University of the West Indies.

A registered Professional Engineer and certified Project Management Professional, he has demonstrated the ability to address complex business challenges in a strategic and methodical approach.

Ricardo is a proud Ambassador and supporter of Brand Jamaica and enjoys spending quality time with his wife Nichole, his daughters Taylor and Courteney; and giving back to his alma mater, Kingston College.





## **Araceli Castaneda**

*Director of Leadership Studies/Business Development – Public Utility Research Center University of Florida*

Ms. Araceli Castaneda is the director of Leadership Studies and director of Business Development of the Public Utility Research Center at the University of Florida (PURC). Ms. Castaneda is responsible for conducting training on leadership topics, developing client relationships and managing business negotiations. Since she joined PURC in February 2003, Ms. Castaneda has held different positions. She has been PURC's assistant director, director of the PURC/World Bank International Training Program on Utility Regulation and Strategy, and has coordinated numerous programs and research projects in the U.S. and abroad. She has led international leadership workshops involving over 80 countries and more than 650 participants. Clients in her customized leadership work and coaching practice include Northwestern Energy and the Florida Public Service Commission in the United States, and Aquallectra, the Turks & Caicos Islands Telecommunications Commission and the Uganda Communications Commission abroad.

Ms. Castaneda received the University of Florida campus-wide International Educator of the Year Award in 2011, was selected to participate in the University of Florida Leadership Academy in 2007-2008, and was the recipient of the University of Florida campus-wide Superior Accomplishment Award in the Administrative/Supervisory category in 2006.

Ms. Castaneda's past professional experience includes being a team leader for an international insurance company, English language teacher, and interpreter and translator.

Ms. Castaneda was born in the Canary Islands. She studied executive leadership at Harvard University, and is a certified neuro-linguistic programming master practitioner by the NLP University of California in Santa Cruz. She also studied at the University of Rouen, France, obtained her Master's from the University of La Laguna, Spain and completed her post-graduate studies at the University of Salamanca, Spain.

## **Adam Chamberlain**

*Partner, Gowling WLG's Toronto*

Adam Chamberlain is a partner in Gowling WLG's Toronto office and an active member of the firm's environmental, Indigenous and Canada North practices. Certified as a Specialist in both Environmental Law and Indigenous Legal Issues (Corporate and Commercial) by the Law Society of Ontario, Adam has a broad practice with work related to these areas of expertise at its heart.

Adam's work is geographically diverse and he is an active member of the bar in all three of Canada's northern territories in addition to Ontario. His clients include Indigenous organizations (Inuit, Metis and First Nations), governments, government agencies and private companies of various sorts in several sectors. His work included regulation of water and wastewater in various Canadian jurisdictions.

Of recent note, Adam acts as counsel to the Government of Nunavut in matters related to the devolution by Canada of lands and natural resources in Nunavut.





## **Kalifa Clarke**

*Research Officer, Fair Trading Commission*

Kalifa Clarke is a Research Officer at the Fair Trading Commission, where she conducts research to assess the competitiveness of key sectors within the Jamaican economy. A proud alumna of the Ardenne High School, she holds a Bachelor of Science Degree in Economics and Statistics from the University of the West Indies, where she developed a keen interest in the field of Development Economics.

Kalifa is passionate about driving sustainable development through evidence-based policy and community initiatives. This commitment extends to her work with the Global Shapers Kingston Hub, a network of young changemakers focused on creating meaningful local impact.

Outside of work, Kalifa is an avid reader who finds inspiration in historical fiction, a genre she values for its ability to illuminate present-day issues through stories of the past. Her favourite book, *Against the Loveless World* by Susan Abulhawa, reflects her interest in global perspectives and the complexities of the human experience.

## **Marlon Cooper**

*Chief Executive Officer, Symptai Consulting Limited*



A seasoned leader with over 25 years of experience in the realm of Data Analysis and Analytics, IT Security, Digital Transformation, Anti-Money Laundering and related areas, Marlon Cooper brings a blend of understated gravitas, business acumen, and a high level of energy to every endeavour. Marlon is a critical thinker adept at envisioning the bigger picture and navigating the intricate steps required to achieve it.

As CEO of Symptai Consulting Limited, one of the Caribbean's largest homegrown IT Consulting companies in the English-speaking Caribbean, specializing in Cyber and Information Security, Digital and Operational Transformation, Data Privacy Implementation and Compliance, and Anti-money Laundering Compliance, Marlon plays a pivotal role in driving the company's strategic direction. Guided by a results-oriented mindset, he is focused on strengthening and expanding Symptai's regional footprint through strategic partnerships, while establishing Symptai as a leading authority across the diverse domains of its expertise.

A graduate of the University of the West Indies, Marlon holds a B.Sc. (Hons) in Accounting, and certifications, including Certified Information Systems Auditor (CISA) and Certified in Risk and Information Systems Control (CRISC) certification. Additionally, Marlon is a Master Practitioner in Energy Leadership (ELI/MP). Committed to people development and expanding leadership capabilities, he remains passionate about fostering personal and professional growth.

Marlon has authored numerous articles targeting audiences across diverse domains. Notably, he delivered an address on digital transformation and building cyber resilience at Canto 2022 and 2023. His extensive speaking engagements encompass Digital Transformation, Cyber Security, Anti-Money Laundering compliance, Regulatory Compliance, Leadership, and the execution of business strategy.



## **Kane Dalkan**

### *Universal Service Fund (USF) Project Manager*

Kane Dalkan has over 15 years of experience delivering ICT and telecommunications projects across Latin America and the Caribbean. He has a proven record of driving modernization, expanding infrastructure, and promoting digital inclusion by implementing cutting-edge telecommunications technologies.

He has led major projects with multinational companies, including Ericsson, ZTE Corporation, and Yupana Inc., overseeing the rollout and upgrade of numerous networks. In Trinidad and Tobago, Kane has been instrumental in overseeing the Telecommunications Authority's Universal Service projects, bringing broadband access and improved connectivity to underserved communities.

## **Charles Douglas**

### *Director of Regulatory Affairs Flow Jamaica Ltd.*

Mr. Charles Douglas is a highly effective regulatory and government affairs executive and strategist, with over 30 years in the telecommunications industry, and a successful track record in shaping beneficial national regulations across the Caribbean.

He has made significant contributions to Public and Regulatory Policy matters in areas such as Local Number Portability, Spectrum Management, Mobile and Fixed Termination Rates, Licensing, Reference Interconnection Offers, Competition and Universal Service Obligations among others. He advises C-suite decision-makers on regulatory compliance, anti-competitive behavior, engagements with government(s) and related commercial risks, while securing the necessary licenses, permits and resources needed for commercial operations. He is a firm believer in the power of public private partnerships and champions collaboration with governments to achieve critical national outcomes.

He serves on the Board of Directors of CANTO as Vice Chair, on Jamaica's Telecommunications Advisory Council. He has worked as an adjunct lecturer at CARIMAC, University of the West Indies, Mona Campus, in the role of Course Director for its Legal and Regulatory Frameworks course and Interconnection in Telecommunications Networks course. He also served as a member of the Advisory Committee of the Telecommunications Policy Management Programme, Mona School of Business, Jamaica's National Digital Switchover Steering Committee, the OUR's Number Plan Area Steering Committee, and Number Portability Working Groups for Jamaica, ECTEL States, Barbados and Antigua, among others.

A man of diverse interests, Charles has published two poetry books entitled "Look Within...Be Inspired" and "Reflections From the Rock" available on Amazon. He loves to paint, play chess and tennis, read, and travel. He is married and engages in bible educational work in his community.





## **Antonio Fletcher**

*Economist – Telecommunications Authority of Trinidad and Tobago*

Mr. Antonio Fletcher is an economist at the Telecommunications Authority of Trinidad and Tobago with nine years of experience in the telecommunications and broadcasting sectors. His work focuses on a variety of key areas, including mergers and acquisitions, market assessment, competition and tariff matters, and benchmarking studies.

Outside of his professional life, Antonio is a man of diverse interests and deep personal values. He is an avid cricket enthusiast, a musician and creative, and holds a diploma in theology. Most importantly, he cherishes the time he spends with his family, a cornerstone of his life outside of work.

## **Don Foggo**

*Director of Communications & Stakeholder Engagement at the  
Regulatory Authority of Bermuda (RA)*

Donn Foggo is the Director of Communications & Stakeholder Engagement at the Regulatory Authority of Bermuda (RA), where he leads public positioning, stakeholder trust, and strategic narrative development across the energy, telecom, and fuels sectors.

With over a decade of experience at the intersection of communications, strategy, and operational leadership, Donn has helped organisations navigate complex regulatory and commercial landscapes while building trust with boards, government, and the community. He is known to bring boldness, clarity, and a distinctive personal touch to everything he does.”



## **Akua Fortuné**

*Policy and Research Analyst II – Telecommunications Authority of  
Trinidad and Tobago*

Akua Fortuné is a Policy and Research Analyst II at the Telecommunications Authority of Trinidad and Tobago, with over 12 years of experience in telecommunications regulation. Her expertise spans emerging technologies and services, such as over-the-top (OTT) services and net neutrality. She has led the development of policies that encourage innovation, safeguard consumer interests, and promote fair competition in the telecommunications and broadcasting sector in Trinidad and Tobago. She advocates for a pragmatic and innovative approach to digital technologies that supports industry growth and regional harmonisation across the Caribbean.

She holds a Master’s and Bachelor’s degree in Economics, an LLB from the University of London, and a Diploma in Internet Governance and Regulations. Akua is committed to supporting Caribbean nations in their advancement towards digital transformation. At this conference, she will present on “AI in the Telecommunications and Broadcasting Sector: Challenges and Opportunities.



## **Pablo González**

*Senior Principal in the energy practice Frontier Economics*



Pablo González is a Senior Principal at Frontier Economics, where he leads the Energy practice in the Madrid office. He has nearly 20 years of experience advising governments, regulators, utilities, and investors on energy regulation, market design, and decarbonisation policy across Europe, Latin America, and the Caribbean.

In the Caribbean, he has supported both the regulator and the Government of The Bahamas on natural gas-related issues, including the design of the regulatory framework to introduce natural gas in the country and advice on related tax matters.

Pablo's experience also spans the Dominican Republic, Panama, and other Central American countries. In these jurisdictions, he has advised on natural gas and electricity regulation and market design, the deployment of renewable electricity and renewable gases, supported due diligence processes for energy asset transactions, and prepared expert reports in litigation cases.

## **Bob Grant**

*Transation Network Services (TNS)*

Bob Grant, Director of Product Manager at iconectiv, is responsible for setting the strategy, roadmap and feature definition for iconectiv foundational products across the TruOps® TruReach® and TruNumber® platforms.

He has served as a member of the Call Authentication Trust Anchor (CATA) Working Group under the North American Numbering Council (NANC) and oversaw the implementation of the Secure Telephone Identity Policy Administrator (STI-PA) role at iconectiv. This is a key operational role in the coordinated industry-driven efforts to prevent illegal robocalls in the United States.

Prior to joining iconectiv, Grant served as Channel Operations Director for Avaya where he held a Director position for The Alliance for Gray Market and Counterfeit Abatement (AGMA). A trade group focused on Promoting the Global Protection of Intellectual Property in the High-Tech Industry.

He holds a Bachelor of Science in computer science from Montclair State University and a Master of Business Administration in international business from Fairleigh Dickinson University.



## **Hugh Grant**

*President - Jamaica Public Service Company Limited*



With more than twenty-five years in the utility business, Hugh Grant brings strong technical and leadership experience as well as extensive industry knowledge. Prior to joining JPS, he was a senior executive at Consolidated Edison Company of New York (Con Edison), the energy company serving the nine million people of New York City and Westchester and leading the clean energy transition.

During his time at Con Edison, Grant served in a variety of positions with increased responsibility and impact on the company. He most recently served as the vice president of Steam Operations at Con Edison. In this capacity, he was responsible for managing the day-to-day operations and the P&L of the district steam business in Manhattan, a system that has the lowest greenhouse gas emissions of any energy system in New York City.

Prior to this assignment, Grant was the vice president of Substation Operations and was responsible for the more than one hundred electric transmission and distribution substations throughout the service territory serving a customer demand of over 13,000MW.

During this exciting time of change and transformation in our industry, Grant is positioned to build upon the work that's been done at JPS to prepare the company for the future. His proven track record of developing and executing strategic plans as well as demonstrating an unwavering focus on safety, system reliability, customer satisfaction, stakeholder engagement, and continuous improvement to achieve results will serve JPS and our customers exceptionally well. Grant's leadership style creates a sense of belonging and accountability to the business while fostering an inclusive environment.

Grant holds a Bachelor of Science degree in electrical engineering from Florida International University in Miami, Florida, a Master of Science degree in information systems from Pace University and a Master of Business Administration from Columbia University.

## **Shan M. Greer**

*CEO - BVI International Arbitration Centre*

Shan M. Greer is a leading international arbitrator and mediator, with over two decades of experience in dispute resolution across the Caribbean and beyond. She is the CEO of the BVI International Arbitration Centre, where she has overseen the growth of the Centre into a leading forum for complex cross-border disputes. Shan has acted in numerous high-value commercial, energy, and infrastructure cases, and is widely recognised for her expertise in arbitration, mediation, and alternative dispute resolution.

She has served in leadership roles within the Chartered Institute of Arbitrators, including as former Regional Vice-President for the Caribbean, and is a frequent speaker on arbitration reform and dispute resolution in emerging markets. Shan is passionate about building regional arbitration capacity and has contributed extensively to training initiatives across the Caribbean. Her work emphasises the role of arbitration in fostering investor confidence and strengthening regulatory frameworks in critical sectors.



## **Sorayadebie Jhagroe**

*Regulatory Specialist – Energy Authority of Suriname*



Sorayadebie Jhagroe is the Regulatory Specialist at the Energy Authority of Suriname, focusing on Economic Regulation and Supervision, and is particularly interested in the Caribbean's energy transition. She holds a Master of Science degree in Sustainable Management of Natural Resources and has expertise at the intersection of regulation, climate policy, and sustainable energy development. Regionally and internationally, she serves in leadership roles, including as a World Energy Council Future Energy Leader, the first Caribbean member of this global Leadership program, and Global Ambassador for Blue Planet Alliance. She has been recognized as a Caribbean 35 Under 35 Gamechanger and received the CARICOM/CDB Women in Sustainable Energy Youth Leader Award in 2022. Soraya has represented Suriname and the wider region in high-level fora. She's at the EAS for almost 5 years, and is currently finalizing research on the legal dimensions of the climate-energy nexus and renewable energy policy in the Caribbean.

## **Mavis Johnson Collie**

*Attorney | Policy Advisor | Data Governance & Gender Specialist Utility Regulation and Competition Authority, New Providence, The Bahamas*

Mavis Johnson Collie is an attorney and policy advisor with over two decades of experience in law, 10 years in consumer protection and international relations, in utilities regulatory environment. She currently serves as Data Governance and Information Management Advisor at the Utilities Regulation and Competition Authority (URCA), The Bahamas, where she is spearheading the establishment of URCA's first Data Governance Unit.

A recognized thought leader in the Caribbean regulatory landscape, Mavis has represented The Bahamas at global forums including the International Telecommunication Union (ITU) and the Inter-American Telecommunication Commission (CITEL). Her work focuses on building trust in digital ecosystems, advancing data governance in regulated sectors such as energy and electronic communications, and promoting gender equity in ICT policy and practice and digital inclusion generally.

Mavis has led national campaigns such as The Bahamas' successful election to the ITU Council (2 terms), co-chaired CITEL's Women in ICT Mentorship Programme, and was elected to serve as Vice Chair of the ITU's Online Child Protection Committee representing the Americas. She has been a long-standing member of The Bahamas' National Women's Advisory Council and has played a role in key legislative reforms promoting gender equality and the rights of persons with disabilities.

Her contributions have earned her recognition as an ITU Global Gender Equality Champion, and she has participated on or chaired panels locally, regionally and internationally digital inclusion, cybersecurity, and inclusive regulation.

When not engaged in her professional capacity, Johnson-Collie remains active in her home church, sorority and other community initiatives serving in numerous leadership roles.

She is married to attorney Sidney S Collie and has two daughters.





## **Marc Jones**

*Competition and Regulatory Lawyer (Ja.)*

Marc S. Jones is a Jamaican competition and regulatory lawyer who helps policy-makers to navigate issues at the intersection of policy, law and regulation. Called to the Jamaican Bar in 2010, he brings over fifteen years of legal experience, including civil and commercial litigation up to the United Kingdom Privy Council.

He has more than ten years' experience in competition enforcement and policy development, beginning at the Jamaica Fair Trading Commission where he provided technical advice on competition law investigations and merger reviews across telecommunications, aviation, petroleum distribution and broadcasting. In 2017, he served on the successful UK Privy Council appellate team in *Fair Trading Commission v Digicel Jamaica & Anor*, the decision that formally introduced competition law merger control as part of the regulatory landscape of Jamaica. [2017] UKPC 28.]

Today, as Senior Legal Counsel at the CARICOM Competition Commission in Paramaribo, Suriname; he supports regional competition law reviews of international mergers and acquisitions in the Caribbean Single Market & Economy (CSME) and contributes to technical work on implementing Chapter VIII of the Revised Treaty of Chaguaramas. He has also co-authored a practitioner's guide on CARICOM merger control regimes published by Paris-based Concurrences Antitrust Publications—work that resonates with regulators, counsel, and economists shaping competitive, investment-ready markets. Academically, he holds an LL.B. and C.L.E., and an MBA (Distinction) from UWI. He has also achieved post-graduate certification in commercial and corporate law at Queen Mary University of London as well as advanced certification in regulatory strategy from the London School of Economics and Political Science. Mr. Jones is currently pursuing further certification in business and regulatory implications of Artificial Intelligence from Stanford University.

## **Anand Kalpoe**

*Managing Director - The Energy Authority, Suriname*

Anand Kalpoe has a Master of Science degree in Electrical Engineering, Energy Systems, from the University of West Indies. He started his professional career as a full-time researcher/lecturer at AdeK University of Suriname, which also provided him with ample opportunities to participate in and lead various power systems and control systems consultancy projects.

He represented ADEKUS as a member of both the Supervisory Board of the Energy Authority Suriname and the IEC-NEC commission at the Suriname Standards Bureau.

As of April 01st, 2024, he holds the position of managing director of the Energy Authority Suriname (electricity regulator)

His (professional) ambitions are to contribute to:

- Acquiring and disseminating knowledge and experience in the reliable and sustainable integration of renewable energy systems into the electrical power systems of Suriname.
- Efficiency improvement of the generation and use of electrical energy in Suriname.



## Apollo Knights

*Director - National Telecommunications Regulatory Commission (NTRC)*



Mr. Knights has spent over two decades working in the areas of telecommunications development, regulation, and policy in his home country of St. Vincent and the Grenadines. Prior to joining the National Telecommunications Regulatory Commission (NTRC) as its Director in 2002 he was the Telecommunications Officer in the Ministry of Communications and Works and was deeply involved in the liberalization process of the Telecommunications markets within the Organization of Eastern Caribbean States (OECS).

Mr. Knights believes in practical and innovative solutions to our regulatory challenges. He currently serves on the Digital Agenda for Latin America and the Caribbean (eLAC) working group for the Caribbean. He sits on the steering committees of the Caribbean Digital Transformation Project (CarDTP) and the Anos Vale modern city Project. He also serves as a Board Director of a local financial institution.

He holds a bachelor's degree in electrical engineering, a master's degree in Telecommunications and Networking and an MBA in International Business.

## Ted Kury

*Director of Energy Studies for the Public Utility Research Center (PURC) at the University of Florida*

Ted Kury is director of Energy Studies for the Public Utility Research Center (PURC) at the University of Florida. He is responsible for promoting research and outreach activities in energy regulation and policy. He develops research strategies that inform the academic community and serves as an expert resource for regulatory professionals, policymakers, and service providers in Florida and around the world. He teaches in PURC's flagship two week program on utility regulation and strategy, and, with Sanford Berg, PURC's on-line course in Regulatory Impact Analysis. He also conducts PURC's one week advanced course on energy pricing and customized training programs around the world. He has been featured on CNN, Fox News, NPR, and the Wall Street Journal. He holds a Ph.D. in Economics from the University of Florida.



## **Lewis A. Lakeman**

*Assistant Vice President (AVP)- Public Private Partnerships and Project Financing – National Water Commission (NWC)*



Mr. Lakeman has over eighteen (18) years' experience in the civil engineering, project management, project finance and structuring of large and strategic multidisciplinary projects and leading multicultural project teams.

In this role at the NWC, he is accountable for the planning, management and implementation of the utility's strategic programme of projects, which includes: project development, implementation, inclusive of the sourcing & structuring of finance for Policy Base, Technical Assistance and Capital Investment & Infrastructure Projects.

Mr. Lakeman served the NWC in various capacities which includes, Assistant Vice President, Systems Development & Planning – Corporate and Strategic Planning Department and Assistant Vice President, Engineering & Capital Projects Department.

Prior to joining the NWC, Mr. Lakeman, worked at the Ministry of Housing, Transport, Water & Works, the Airports Authority of Jamaica (AAJ) and a former Adjunct Lecturer – Airport Planning and Engineering at the University of Technology (Jamaica), Faculty of the Built Environment.

Mr. Lakeman holds a Master's of Science Degree (M.Sc.) in Water & Waste Engineering, from the Loughborough University, U.K., and a Master's Degree in Business Administration (MBA) – Banking & Finance, from the University of Manchester, U.K. and Bachelor of Science B.Sc. Degree (Honours.) Civil Engineering from the University of the West Indies, Trinidad. He is a Registered Professional Civil Engineer (P.E.), an accredited Project Management Professional (PMP) and Certified Public Private Partnership Professional (CP<sub>3</sub>P).

## **Marlene Lamonth**

*Project Manager - The Delegation of the European Union, Jamaica*

Marlene Lamonth is a seasoned Development Project Manager with over two decades of experience in the Caribbean. Based in St. Catherine, she excels in project cycle management, adeptly liaising with national and international stakeholders to operationalize key policies and strategies. Since 2006, she has served as a Project Manager at the Delegation of the European Union in Jamaica, spearheading initiatives such as the EU-funded Digital Transitioning Budget Support Programme and overseeing projects focused on poverty reduction and disaster preparedness. Prior to this, she held leadership positions at the Canadian International Development Agency. Marlene holds an MBA from the University of the West Indies and a BBA in Accounting from the University of Technology.





## **Alrick Livingston**

### *Competition Analyst – Fair Trading Commission (FTC) Jamaica*

Alrick Livingston is a Competition Analyst at the Fair Trading Commission, where he contributes to merger assessments, policy development, and the enforcement of competition law. He holds a Bachelor of Science in Accounting and Economics and a Master of Science in Economics from the University of the West Indies, Mona. With a strong foundation in economic theory, quantitative methods, and regulatory analysis, Alrick is well equipped to evaluate market dynamics and support fair competition. His professional experience spans both the private and public sectors, including a role as Senior Accountant at Usain Bolt's Tracks and Records.

Alrick is deeply committed to fostering Jamaica's economic development through sound regulatory frameworks and effective policy implementation. He brings a multidisciplinary perspective to competition analysis, particularly within the Caribbean context, and contributes to initiatives that promote transparent and competitive markets.

## **Guy Lester Malone**

### *Chief Executive Officer, Telecommunications Regulatory Commission (TRC), British Virgin Islands*

Guy L. Malone is the Chief Executive Officer at the Telecommunications Regulatory Commission (the Commission). Mr. Malone began his career working with the government of the Virgin Islands in 1979 and has been working in the telecommunications sector for the past forty(40) years. He worked in various capacities before his appointment as CEO, a position he has held consecutively for the past eight(8) years, from 2012 to present.

Mr. Malone is a graduate of Brail brook College of Technology in Bristol England, where he was awarded a Higher National Certificate (HNC) in Communications Electronic Engineering. He also holds a certificate in Telecommunication Management from the University of Southern California (USC), as well as several other certificates in the field of telecommunications.

Internationally, Mr. Malone serves on the Regulatory Board of the Organization of Caribbean Utility Regulators (OOCUR) as an Executive Board member. He is also a member of Caribbean Association of National Telecommunications Organization (CANTO), as well as also being an executive member of Caribbean Telecommunications Union (CTU) from 2010 until 2020.

Mr. Malone is very dedicated to giving back to his community and supports several charitable organizations. He is a sports enthusiast and an avid basketball fan and was the President of the local basketball Federation from 2007 –2019. Mr. Malone is currently an executive member of the Caribbean Basketball Confederation (CBC).



## **Christopher Mapp**

*Chief Executive Officer of the Barbados Water Authority (BWA)*



Christopher Mapp is the acting Chief Executive Officer of the Barbados Water Authority (BWA) with 30 years of experience in corporate finance, accounting, insurance, audit and compliance. He held senior management positions at a Big 4 audit firm and a regional general insurance company prior to joining the BWA. He is a Fellow of the Institute of Chartered Accountants of Barbados, a member of the Association of Chartered Certified Accountants of the UK and holds a Bachelors in Accounting (Honors) from the University of the West Indies, Cave Hill Campus.

## **Sashana D. Miller**

*Senior Regulatory Analyst – Office of Utilities Regulation (OUR)*

Sashana Miller is an Economist with more than eighteen (18) years of experience providing technical analysis and financial services in the regulation of water, sewerage, and electricity, as well as in service costing, and project evaluation.

She currently serves as a Senior Regulatory Analyst at the Office of Utilities Regulation, where she leads teams in developing, reviewing and designing rate structures to strengthen the sustainability of the water and sewerage sectors. Her work also supports the creation of policies and programs informed by both qualitative and quantitative research methodologies. At the heart of her career is a passion for designing efficient regulatory framework that balances economic growth with the public interest.

Sashana holds an MSc. in Economics and Accounting from the University of the West Indies Mona, along with advanced certifications in Project Management, Data Management, Leadership, Tariff Designs, Financial Technologies, and Cryptocurrency Trading. She is particularly committed to applying modern financial tools and techniques to promote develop and expand Jamaica's water sector transparently and efficiently.

Beyond her professional accomplishments, Sashana is an entrepreneur, a devoted mother, and an individual who inspires confidence in those she works with.



## **Odian Moore**

*Regulatory Economic Specialist, OUR*



Currently serving as a Regulatory Economic Specialist at the Office of Utilities Regulation (OUR), Odian Moore has over five years of experience in electricity demand forecasting and more than three years in energy regulation. In this role, he ensures tariffs are fair, transparent, and aligned with regulatory principles, while applying forecasting and economic modelling to anticipate shifts in energy consumption and support sector-wide planning. His career reflects a strong blend of analytical, financial, and regulatory expertise, developed through hands-on work in data analytics, statistics, and risk assessment.

He holds a BSc in Actuarial Science and an MSc in Economics from The University of the West Indies, and the Financial Risk Manager (FRM®) designation from the Global Association of Risk Professionals (GARP). Odian is passionate about bridging financial modelling, regulatory policy, and sustainable energy solutions, leveraging predictive analytics to strengthen sector resilience and advance sustainable growth in the energy industry.

## **DR. MARIA MYERS-HAMILTON, JP**

*Managing Director - Spectrum Management Authority (SMA).*

Dr. Maria Myers-Hamilton stands as a beacon of innovation, determination, and progress in the brewing storm of technological advancement in Jamaica and, by extension, the Caribbean. Through her extensive tenure in the telecommunications field, spanning over three decades, she has not only borne witness to but has also been an instrumental part of the digital revolution that swept across the island nation. Her mission, however, transcends mere observation or participation. Dr. Myers-Hamilton is committed to ensuring that the fruits of this digital age are within reach of every Jamaican, especially those marginalized by the digital divide.

As the Managing Director of the Spectrum Management Authority (SMA), Dr. Myers-Hamilton has a pivotal role in shaping Jamaica's digital future. Her efforts are distinguished by a holistic approach, combining regulatory finesse, strategic foresight, and an unwavering commitment to educational advancement and infrastructural development. It is through these lenses that we can truly appreciate her stance on digital literacy as not just economically accessible but as a fundamental right and a cornerstone for socioeconomic upliftment.

Under her stewardship, the SMA has seen transformative changes that extend beyond the technical allocation of the radio frequency spectrum. By successfully lobbying for reforms such as the adjustment to the Aggregate Spectrum Cap and the introduction of new Spectrum Pricing Policies, she has directly influenced the landscape of telecommunication service provision in Jamaica.

Her agile management of the SMA during this period—pivoting operations to embrace virtual networks, cloud-based applications, and online modalities for education and work—illustrates a forward-thinking approach to crisis management. It highlights a commitment to not only maintaining operations but also leveraging the challenges as opportunities for technological advancement and increased digital adoption.

Her belief that digital literacy is an economically accessible right is not just rhetoric but a principle demonstrated through her leadership, initiatives, and the tangible outcomes of her work. She asserts that connectivity is a cornerstone for modern society, recognizing its potential to serve as a catalyst for enterprise, innovation, and economic growth. Her story and achievements underscore an important narrative: in the quest for technological advancement and digital inclusion, visionary leadership, and strategic adaptation are indispensable.





## **Lasse Nagel**

*Manager, Frontier Economics*

Lasse Nagel is a Manager at Frontier Economics with more than fifteen years' experience advising stakeholders in the communications sector, including across several Caribbean and small islands jurisdictions.

Having advised regulators, policy makers and industry players across the globe on a range of regulatory, competition and policy matters, Mr Nagel has developed a deep understanding of key trends in the sector, as well as current and emerging issues pertinent to the sector.

This includes, for example, assessing the case for further mobile entry, market liberalisation, 5G and LEO satellite regulation, and conducting ex-ante market reviews for numerous regulatory authorities within the Caribbean and elsewhere. Mr Nagel has also supported regulators in reviewing their regulatory framework, award spectrum licences, develop spectrum policies and in conducting economic impact studies, cost benefit analyses, and/or benchmarking studies.

Mr. Nagel has direct experience in working in Asia, Australia, Europe, the Middle East & Africa, and the Caribbean and is therefore very familiar with the legal, regulatory, commercial and policy environment in the local communications sectors.

Mr. Nagel holds an undergraduate and postgraduate degree in Economics.

## **Shanique Nunes**

*Human Resource Manager - Office of Utilities Regulation*

Shanique Nunes is a seasoned Human Resources professional with over a decade of experience in organizational, technical, and support functions. Currently serving as Manager, Human Resources at the Office of Utilities Regulation (OUR) in Jamaica, she has progressed from Executive Assistant to a leadership role, demonstrating expertise in HR systems, benefits programs, and strategic workforce planning.

Shanique holds a Master of Business Administration (MBA) and a BSc in Management Studies, and is certified in Human Resource Management, Talent Management, People Analytics, and Strategic Workforce Planning.

A skilled facilitator and educator with the HEART Trust/NTA Jamaica, Shanique is passionate about workforce transformation, leadership development, and employee well-being. She has successfully coordinated health and wellness initiatives, succession management programs, and HR projects that align people, technology, and policy for organizational resilience.

Beyond her professional achievements, Shanique is committed to personal growth, spiritual development, and mentoring emerging leaders. She is also a Justice of the Peace and serves as Vice President on the Board of Directors of an educational institution, reflecting her dedication to governance, service, and youth empowerment. Her approach combines strategic insight with empathy, enabling her to foster high-performing, engaged, and resilient teams.





## **Stephen Price**

*Vice President & General Manager, FLOW, Jamaica*

Stephen Price is Vice President and General Manager for Flow and Liberty Business in Jamaica. He also serves as Chairman of the Flow Foundation and is a Director of the Liberty Caribbean Foundation.

A seasoned operations leader and sales distribution strategist, Stephen brings more than 20 years of experience in the telecommunications industry. He has a strong track record of capturing market share and driving P&L growth, while leading a team of more than 2,000 employees since 2017. His focus on sustainable performance and future-ready operations has guided bold strategic shifts and delivered consistent growth throughout his tenure.

Under his leadership, the company has made significant progress in expanding access to telecommunications services across the island, with a deliberate focus on bridging the digital divide in rural communities. Stephen's vision is to power Jamaica through a fully fibre, high-speed network, supported by cutting-edge technology that strengthens economic and social opportunities for all Jamaicans.

Stephen is married to former Senator and former Chief of Staff in the Office of the Leader of the Opposition, Imani Duncan-Price, and together they have three children.

## **Kevin Ramnarine**

*Former Minister of Energy, Attorney at Law & Independent Energy Consultant*

Kevin Ramnarine is a recognized expert on the oil and gas industry in the Caribbean. He has worked in oil and gas for twenty-two years which includes four years as Minister of Energy of Trinidad and Tobago (2011 to 2015). During his tenure he created a positive climate for investment which included the fiscal reforms that opened the country's deepwater province to investment and ultimately exploration. He also presided over the launch of the first ever IPO of an energy company in Trinidad and Tobago (TTNGL) and guided a \$US one billion petrochemical investment by Mitsubishi to Final Investment Decision in 2015.

Prior to being appointed Energy Minister, he held positions in the Energy Chamber of Trinidad and Tobago and at British Gas (now Shell) where he worked as a Lead Economist. Since leaving Ministerial office, he has lectured at the Lok Jack Global School of Business and worked as an energy consultant to a wide range of companies in the energy sector. He is a Fellow with the "Growth for Energy Hub" where he researches power systems in the Caribbean.

He is a regular speaker and writer on energy and sustainable development and has delivered speeches at major international conferences and at universities in the US and the UK. In 2021, he contributed to the book "The Global Energy Transition" a publication of the Centre for Energy, Petroleum and Mineral Law and Policy at the University of Dundee. He has advised the Governments of Guyana and Barbados on matters related to energy policy. In 2014, he was named "Energy Executive of the Year" by the Petroleum Economist magazine.

He holds a Bachelor of Science degree in Chemistry, a Bachelor of Laws (LLB), a Post Graduate Diploma in Legal Practice (LPC), a Master of Science degree in petroleum engineering and an international MBA. In 2025 he was admitted to practise as an Attorney at Law in Trinidad and Tobago. He is also a member of the Society of Petroleum Engineers (SPE).





## **Eluid Ramocan**

*Head, Cyber Resilience and Threat Intelligence, Bank of Jamaica*

With over 20 years in the financial industry, Mr. Ramocan – a senior cyber professional - oversees the Cyber Resilience and Threat Intelligence portfolio for the financial sector at the Bank of Jamaica.

A project-oriented and impact-driven leader, he was seconded to the Ministry of National Security in 2020 and then to the Financial Services Commission in 2023. At the Ministry of National Security, chaired the Project Portfolio Steering Committee and he led the national cybersecurity infrastructure programme across the military, police force and mission-critical systems in cooperation with the Government of Israel. And, at the Financial Services Commission (FSC) as CIO, he led the regulator's cyber resilience strategy.

Mr. Ramocan holds a degree in Computer Science and Economics and an MBA from the University of the West Indies. Following this, he pursued further studies at Harvard Kennedy School of Government focusing on Strategic Management for Regulatory and Enforcement Agencies with a specialisation in Cyber Policy. He is a university lecturer in project management, cybersecurity and risk governance at the University of West Indies, and a certified Project Management Professional (PMP), an Agile Certified Practitioner (PMI-ACP) and an authorized training instructor for the Project Management Institute (PMI).

A well-respected project management guru, Mr Ramocan is author of the globally recognized Ramocan #1 PMP Exam Prep Book for project management certification. And with his latest book Open Sesame- How to Make Money Without Money, where he shows how to projectize life's problems to make money without money.

Mr. Ramocan has travelled globally representing Jamaica in Dubai, Washington DC, Brazil, and Switzerland in the areas of cyber, economics and project management. He has served as a member of the: Oxford/Harvard Cambridge Society of Jamaica, BOJ Economic Policy Committee, Institute of New Economic Thinking Young Scholars Initiative, CARIFORUM-EPA Partnership Committee, PIOJ National Working Group on International Migration & Development, Jamaica Customs Quality Assurance Committee, American Economic Association, Information Systems Audit and Control Association (ISACA) and the Project Management Institute (PMI). He is also a past president of a Toastmasters public-speaking club.

In the private sector, Mr. Ramocan served as a Director of Finance & Technology at EMCD Group for six years and supports as a management consultant in the education, manufacturing and distribution sector across the Caribbean region. He is Lead Listening Expert in his counselling psychology practice, Ramocan Listening Services, focusing on marriage, family and financial issues. He engages audiences across the Caribbean, North America and Europe with a particular focus on cyber risk and financial productivity.

The husband and father of three shares these words of wisdom, "Remember, empathy is the beginning of excellence, and discipline brings precision to achieving your vision."



**Cliff K. Riley, M.A., Ph.D.**

*Director General of the Hazardous Substances Regulatory Authority, Jamaica*

Cliff Riley is the Director General of the Hazardous Substances Regulatory Authority, Jamaica where he provides regulatory oversight on Nuclear and Radiation Safety and Security activities throughout Jamaica. He also served as a Consultant in Food Safety and Security to the International Trade Centre, Geneva, Consultant in Agricultural Health to the InterAmerican Cooperation in Agriculture, IICA, General Manager of Psirentity Inc, Canada (2021-2023), Executive Director of the Scientific Research Council, Jamaica (2015-2021), an Associate Professor and Associate Dean, Graduate Studies and Research in the College of Health Sciences, the University of Technology, Jamaica (2008-2015) and Associate Director, Research and Grants at the Northern Caribbean University (2006-2008).

He holds a PhD in Biotechnology (Pharmaceutical), A Master of Arts (Science Education), and a Bachelor of Science (Hons) Degree in Chemistry and Biochemistry from the University of the West Indies, Mona. He has served as President of CARISCIENCE, Chairman of the Board of Directors for the Jamaica National Agency for Certification, (JANAAC), Vice-Chairman of the Climate Innovation Centre, Trustee, Environmental Health Foundation; Board Member, Diabetes Association of Jamaica; Commissioner, National Commission on Science and Technology; He is currently a Member of the Board of Directors, Bureau of Standards, Jamaica, Director, Carnegie Foundation for Cancer Research; Member of the Cannabis Licensing Authority's Legal and Regulatory Committee; Member of the Board of Graduate Studies, Research and Entrepreneurship, UTech, Jamaica and is an active member of several scientific bodies including the Biochemical Society, UK, Caribbean Academy of Science and Society for Scientific Advancement. He has done extensive research and published numerous scientific papers and books in diabetes management and education, pharmaceuticals, nutrition, food technology, science communication, plant breeding and natural products chemistry.

**Kevin Rupy**

*Board Member, Communications Fraud Control Association*

Kevin G. Rupy is a Board Member of the Communications Fraud Control Association (CFCA). The CFCA is an international, non-profit association for professionals who manage fraud in the telecommunications industry. Its mission is to foster cooperation and provide education, information sharing, and collaboration to combat telecommunications fraud. Members include communication service providers, vendor partners, and law enforcement entities, and the CFCA conducts activities like fraud loss surveys and holds conferences to share knowledge and develop solutions. Mr. Rupy is also a partner in the Telecom, Media & Technology (TMT) Practice at Wiley Rein, LLP, and has twenty-five years of experience in the telecommunications legal field. Mr. Rupy is a recognized expert in the area of robocalls, having established USTelecom's Industry Traceback Group, testified before the United States Senate on several occasions, and is frequently interviewed by media outlets on the issue. He was previously Vice President of Policy at USTelecom, where he served for approximately 14 years. Prior to joining USTelecom, Mr. Rupy practiced with the telecommunications group at an Am Law 200 firm in Washington. He also served for six years in the United States Marine Corps, attaining the rank of Captain. Mr. Rupy received his J.D. from American University, and his B.A. from Fordham University.



## **Trishann Russell**

*Manager, Legal Affairs - Cable & Wireless Jamaica Limited*



Trishann Russell is the Manager of Legal Affairs at Cable & Wireless Jamaica Limited, providing legal support to the Jamaica, Anguilla, Montserrat, and St. Kitts & Nevis markets. Her career spans private practice and public service, with expertise in regulatory compliance, corporate governance, and telecommunications law. She has a strong interest in leveraging legal frameworks to advance infrastructure development and universal access initiatives.

Before joining Cable & Wireless, Trishann served as the Acting Corporate Secretary and the first Legal Officer for the Universal Service Fund Jamaica and later worked with the Special Economic Zone Authority in the development of Jamaica's Special Economic Zones.

A graduate of the University of the West Indies, Mona, she was called to the Jamaican Bar in 2015 and earned her MBA from the Mona School of Business in 2023. Outside of work, she is a devoted wife and mother who enjoys tracking hurricanes and organizing game nights.

## **Richard Sedano**

*Former CEO - Regulatory Assistance Project (RAP)*

Richard Sedano brings decades of industry and regulatory experience in developing creative, context-specific energy policies, and he continues to advise governments on the "power sector of the future" and energy efficiency policy. From 2017 until 2024, Sedano was RAP's first CEO. He now works collaboratively with our regional leadership advance power sector reform and environmental policy, cost-effective paths to low-carbon energy sector, and practical solutions to the challenges of integrating renewable energy sources into the grid and scaling up energy efficiency and other distributed resources.

Prior to joining RAP in 2001, Sedano served as commissioner for nine years and held various engineering staff positions with the Vermont Department of Public Service. The department represents utility consumers in all regulatory matters and acts as the state's energy office. He also worked as an engineer in power generation for Philadelphia Electric Co.

In November 2009, Richard Sedano was awarded the National Association of Regulatory Utility Commissioners' Mary Kilmarx Award. In September 2011, the National Association of State Energy Officials (NASEO) presented him with an award for his service. Sedano served as chair of NASEO from 1998-2000. He served on the board of Northeast Energy Efficiency Partnerships for 19 years and was a three-time panel leader for the ACEEE summer study of energy efficiency in buildings





## **Stanley G. Smellie**

*Regulatory Policy Specialist – Office of Utilities Regulation*

Stanley is a recognized leader in sustainable energy and utility regulation, driving innovation and policy transformation across the Caribbean. At Jamaica's Office of Utilities Regulation, he plays a pivotal role in electricity sector modernization, integrating renewables, distributed energy resources, and data-driven oversight to build resilience and efficiency. His impact extends to academia through the University of the West Indies (UWI), where he spearheaded the energy management program and continues to inspire future energy leaders as a lecturer in sustainable energy systems, auditing, and economics. Currently pursuing a PhD in Sustainable Development, Stanley's research explores data-driven solutions for renewable integration, enriched by his experience as a visiting researcher at the University of Surrey. A Commonwealth Scholar, Certified Energy Manager, and recipient of the Legends in Energy award, he has shaped national energy policy, efficiency standards, and regional building codes. Beyond his technical achievements, he is active in civic leadership, advancing climate resilience and sustainable development.

## **Dr. Oswald Smiley**

*Senior Manager – Jamaica Public Service Company (JPS)*

Dr. Oswald Smiley is a seasoned utility executive, professional engineer, and author with over 30 years of experience in the Caribbean energy sector. He currently serves as a Senior Manager at the Jamaica Public Service Company (JPS), where he provides strategic leadership in grid modernization, rural electrification, disaster resilience, and distributed energy integration.

Dr. Smiley holds a PhD in Business Administration, a Master of Business Administration (MBA), and a Bachelor of Science in Electrical Engineering. His career has spanned both technical and policy domains, giving him a unique perspective on the intersection of engineering, regulation, and enterprise.

He is the author of the book *Removing the Barriers for Engineers Entering Business*, a thought-provoking work that explores the need for cross-disciplinary collaboration in solving complex energy challenges. Dr. Smiley also contributes to regional regulatory and professional development efforts through his involvement with ASIS International, the Association of Energy Engineers and the Jamaica Institution of Engineers.

With a deep commitment to sustainable energy and institutional capacity building, Dr. Smiley is passionate about empowering engineers and regulators alike to shape a resilient and inclusive energy future for the Caribbean.





**Kurt Strunk**  
*Vice President, Energy Practice*

Since the early 1990s, Mr. Strunk has worked across six continents on the application of economic principles to regulatory matters arising in the power, natural gas and oil sectors. He has advised governments, regulators, and energy companies on industry structure, regulation, and sector reform. This work includes the development of market design and regulatory structures to accommodate defined policy objectives. It also includes support to companies and counsel during tariff reviews, considerations of investment plans, prudence matters, and analyses of whether rate proposals, including the terms and conditions of service, are fair and reasonable.

Mr. Strunk's consulting practice includes the provision of advisory services and litigation support across all aspects of the energy sector. He has provided expert evidence in investor-state disputes and in commercial disputes, including in matters before the London Court of International Arbitration, the ICC, the Permanent Court of Arbitration, the American Arbitration Association, among others. He frequently is retained in matters before the FERC and other regulatory agencies.

**Robert Taylor**  
*Chairman, Can-Cara Ltd*



Robert Taylor is a Founding Partner (2008 – present) of Taylor Law, a Private Client, working predominantly in Asset Protection – Incorporation of foreign trust structures for high-net-worth clients as well as liaising with tax advisors to provide a complete estate planning solution; Real Estate Conveyancing – Conveyancers for both Vendors and Purchasers in real estate transactions as well as acting for Residential and Commercial Real Estate Development across all income segments; and Commercial and Corporate Law – Negotiate and draft commercial contracts to include asset and going concern acquisition, shareholder agreements, and land purchase options.

Robert has an Associate of Arts Degree, in Business Administration from Miami Dade Community College, Miami, Florida; a Bachelor of Science, in Business Administration from Nova Southeastern University, Ft Lauderdale, Florida; a Bachelor of Laws from the University of London; and a Certificate in Legal Education from the Norman Manley Law School, Mona.

Robert's previous experience includes Resident Vice President at Citibank, NA (Jamaica); Business Head, Financial Institutions Unit, and Risk Manager and Corporate Bank Analyst at Bank of America, Ft Lauderdale, Florida. Robert has also held leadership positions in commercial banks and served on banking and regulatory boards.



## **Carlton Thomas**

*Competition Analyst, Fair Trading Commission (FTC) Jamaica*

Carlton Thomas is a dedicated economist and researcher currently serving as a Competition Analyst at the Fair Trading Commission. In this role, he utilizes a robust foundation in economic theory and statistical methods honed through an MSc in Economics and a BSc in Economics and Statistics from The University of the West Indies to assess anti-competitive behavior, analyze market power, and support evidence-based regulatory interventions. Carlton's core passion lies at the intersection of applied microeconomics, empirical research and public policy, driving his commitment to ensuring equitable and efficient markets for all participants.

## **Sean Thorpe**

*Professor and Dean of the Faculty of Engineering & Computing,  
University of Technology*

Sean Thorpe is a full-time Professor and Dean of the Faculty of Engineering & Computing, and immediate past Head of the school of Computing & IT at UTech Jamaica. Dr. Thorpe is a past President of the Jamaica Computer Society and holds PhD, M.Sc. and B.Sc. degrees in Information Security and Computer Science respectively from UTECH, University of Westminster, London, and the University of the West Indies, Mona, Ja. He joined UTECH as a Lecturer in January 2003 teaching System Security at the undergraduate and graduate levels. Dr. Thorpe is the 2009 recipient of the renowned Fulbright Visiting Faculty Scholarship award to Harvard University, where he explored collaborative research work in the area of Cyber Security. He is also the 2014 University Presidential Research award fellow at UTECH. For the years 2011 to 2013 Dr. Thorpe received the American National Science Foundation (NSF) award for contributions to research in Cloud Computing and Data Mining, and he engages in ongoing research in various areas of IT. He volunteers on several local and international research initiatives but quite distinguished is his involvement with the Institute of Electronics Engineer (IEEE) and the Association of Computing Machinery (ACM), which includes service roles as Program Chair for the IEEE Security and Privacy Conference hosted in the USA. Dr. Thorpe has been appointed as Senior IEEE member since 2017 and serves on several advisory boards in higher education institutions as well as the private sector.





## **Jim Tyrrell**

*Vice President of Global Product Strategy, Communications Market-Transaction Network Services, (TNS).*

Jim Tyrrell joined TNS in July 2018 as Senior Director of Product Marketing, before being promoted to Vice President of Enterprise Product Management in 2022 and stepping into the role of Vice President of Global Product Strategy in 2024.

In this role, Jim takes the lead on TNS' product positioning and go to market strategy on a global basis, enterprise vetting and onboarding processes, regulatory and eco-system partnerships, working closely with the wider product team and colleagues in sales, marketing and operations, among others.

An innovative strategist, Jim's focus is to drive the advancement of TNS' go-to-market initiatives, refine the communication of its value proposition, generate thought leadership opportunities and ensure all activities support the company vision.

Jim prides himself in being a creative problem solver and has more than 15 years' experience in product management, development and marketing roles. Most recently Jim was Vice President of Product Management at Conduit Global where he helped the company to raise global brand awareness by 15% and increased EBITDA by 43% in one year by productizing its range of operational and technical solutions.

A telecommunications industry veteran, Jim has also spent time in senior roles with Comcast Business, Siemens Enterprise Communications (now Unify), Verizon and XO Communications.

Jim holds a Bachelor's degree in Computer Science and a Master's degree in Management Information Systems, both from The State University of New York (SUNY). When not at TNS, Jim is a keen runner and enjoys spending time with his three children and watching sports. He also regularly volunteers with the Knights of Columbus, supporting their community initiatives.

## **Naomi Watkins**

*Legal Officer (Actg.) – Office of Utilities Regulation*

Naomi is an attorney-at-law with a master's degree in technology, Media and Telecommunications Law from Queen Mary University of London (QMUL), a Legal Education Certificate from the Norman Manley Law School and a Bachelor of Laws degree from the University of London. She also holds the Certified International Privacy Professional/ Europe (CIPP/E) certification. Naomi's professional affiliations include the Jamaican Bar Association and the International Association of Privacy Professionals (IAPP) membership.

During her studies at QMUL, Naomi conducted research in the areas of technology, media, and telecommunications law, notably artificial intelligence, cyberspace jurisdiction, data protection and information security.

Naomi is a self-avowed privacy professional and an advocate for individuals taking control of their data. This is especially true given that personal data is the foundation of a multibillion-dollar global industry and is being monetised in myriad ways, often without consideration for the security of the data subjects.



## **Dennis Waters**

*Senior Director Subsea Cable Engineering, Liberty Networks*



Dennis Waters is Senior Director Subsea Cable Engineering at Liberty Networks, where he leads the strategic development, deployment, and operation of the company's regional submarine infrastructure portfolio. With extensive experience in subsea network architecture, capacity planning, and large-scale infrastructure projects, Dennis oversees the performance, resilience, and long-term evolution of Liberty Networks cable systems across the Caribbean and Latin America. He plays a key role in advancing major initiatives such as new system builds, upgrades, and regional interconnection strategies. Known for his technical expertise and collaborative leadership style, Dennis is instrumental in strengthening digital resilience and enabling sustainable connectivity growth across the region.

## **Dr. Chris Wendt**

*Vice President of Systems Engineering at Somos, Inc*



Chris Wendt is Vice President of Systems Engineering at Somos, Inc., where he helps direct the company's technology vision and roadmap for trusted communications, advancing secure and reliable systems that strengthen the global telecommunications ecosystem. A recognized industry leader, Chris was a principal architect of the STIR/SHAKEN standards that underpin caller identity authentication and continues to shape next-generation trust frameworks. His current work includes the development of VESPER—a new and evolving framework that extends authentication to enterprises while enhancing transparency and privacy through delegate certificates and authoritative tokens that represent Right to Use and telephone number assignment to facilitate trust in telecommunications. Chris serves on the Board of Directors of the SIP Forum, is co-chair of the ATIS IPNNI Joint Task Force, co-chair of the IETF VCON Working Group, and an active contributor to standards development in the IETF STIR Working Group. In addition, he serves as co-chair of the CFCA Trust and Transparency Working Group (TTWG), driving industry collaboration on solutions that reinforce trust across the telecommunications ecosystem. Prior to joining Somos, he spent more than 18 years at Comcast, most recently as Director of the Innovation and Technology Team for Telecommunications and Unified Communications, where he led pioneering efforts in IMS, WebRTC, and real-time communications infrastructure. He has been honored with both the ATIS Achievement Award and President's Award for his significant contributions to telecommunications security and innovation.

## **Kenva Williams**

*Director General - TCI Telecommunications Commission*



Mr. Kenva Williams, the Telecommunications Commission (Commission) Director-General, is a telecommunications professional with over twenty (20) years of work experience in engineering and technology. Mr. Williams joined the Turks and Caicos Islands Telecommunications Commission team in 2006 as the Spectrum Engineer, in 2009, as the Director of Technology, and in 2019, he was appointed the Director-General to manage the day-to-day operation of the Commission and advise the Minister and the Board of Telecommunications on matters affecting the telecommunications industry.

Mr. Williams holds a Bachelor of Science (Honors) degree in Electronic Engineering and Technology, as well as an MBA in Business Intelligence and Analytics Management. He has also earned numerous certifications in Management, ICT, and Telecommunications Regulation. These academic and professional credentials enable him to effectively support the Commission's mandate and navigate the sector through a period of rapid technological change.

In addition to his national duties, Mr. Williams serves as an Executive Committee Member of the Organization of Caribbean Utility Regulators (OOCUR), where he helps strengthen regional collaboration and build capacity among utility regulators across the Caribbean



# NUFF YEARS ON DE TIDE - A Caribbean Regulator's Anthem



We come from salt water, and trade wind blow,  
twenty years of learning de currents and de flow.  
Light and water, signal, wire and wave —  
every service de people need and crave.

We regulate de power, regulate de call,  
broadband reaching every body, big and small.  
Telecoms and energy, water running clear —  
we hold de line for dem living here.

The sea don't ask if yah ready, child —  
de Caribbean current always, always running wild.  
But we ride it wid our mandate strong,  
navigating every challenge, all day long.

Innovation knocking — we fling back de door,  
solar on de rooftop, spectrum on de shore.  
New technology rising like de morning tide —  
and we de regulators standing right beside.

Island linking island, hand in hand,  
no one jurisdiction got all de plans.  
Sharing de lessons, sharing de load —  
We collaborate because we is one.

Nuff years of holding, building, growing tall,  
resilience is how we answer de call.  
De current shifts — and we shift and rise in time.  
Years and years, and we still in we prime.



*by Marsha Atherley-Ikechi, Ph.D.*



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